

MINUTES
CITY COUNCIL
BANNING, CALIFORNIA

10/23/18
SPECIAL MEETING

A special joint meeting of the Banning City Council was called to order by Mayor Moyer on October 23, 2018 at 3:34 p.m. at the Banning Civic Council Chambers, 99 E. Ramsey Street, Banning, California.

COUNCIL/BOARD MEMBERS PRESENT: Council Member Peterson
Council Member Welch
Council Member Franklin
Mayor Moyer

COUNCIL MEMBERS ABSENT: Council Member Andrade

OTHERS PRESENT: Doug Schulze, City Manager
Rochelle Clayton, Deputy City Manager
Kevin Ennis, City Attorney
Tom Miller, Electric Utility Director
Art Vela, Public Works Director
Suzanne Cook, Deputy Finance Director
Stacy Bouslog, Utility Financial Analyst
Heidi Meraz, Community Services Director
Sonja De La Fuente, Deputy City Clerk
Laurie Sampson, Acting Deputy City Clerk

WORKSHOP

1. Master Fee Study

Administrative Services Director/Deputy City Manager Rochelle Clayton, presented the staff report.

Mayor Moyer questioned how these fees compare to our neighboring cities. Ms. Clayton provided some examples of specific comparisons.

Mr. Moyer enquired as to whether our animal control fees as listed are the fees provided by Riverside County Animal Control. Ms. Clayton responded in the affirmative.

Mr. Moyer stated it appeared we have not had a rent increase at the airport since 2015. Art Vela replied in 2015 council approved five annual CPI increases. There has been an increase every year since 2015.

Mayor Pro Tem Peterson asked how long it has been since the City waived fees for new business. Ms. Clayton responded staff will be providing the first quarterly report on the fee waiver in November, including the number of applications and the City has received and the amount of fees that have been waived.

Mr. Peterson expressed amazement at some of the fees we charge. For example, water heater, granite countertops, flagpole permits. Are we collecting these fees?

Council Member Art Welch recognized there are a lot of fees to review. Public perception seems to be Banning is a difficult city to deal with. They have to make several trips to City Hall to get everything done. Can we simplify the process by packaging fees by type of project? May be a good project for interns.

Council Member Debbie Franklin queried how can we educate the public on the items that require permits? Ms. Bouslog responded one way would be if they are applying for a rebate we could track if they are permitting the installation. Ms. Clayton suggested this would also be an ideal item for our quarterly newsletter. Ms. Franklin proposed we place notices in the utility bills as well.

Mr. Peterson spoke about the false alarms. Customers gets two free false alarm responses from the Police Department before they get charged. The question is who is maintaining the records so we know when they should be charged? Ms. Clayton had asked the Police Department staff and it appears it has not been monitored nor collected.

Mr. Peterson discussed bicycle licenses. In the time he has lived in this City he has never seen an event or a drive to encourage residents to license their bicycles. Perhaps this would be a good project for Community Services and the Parks Department. This licensing would allow us to return stolen bicycles when Police recover them. Ms. Clayton expressed it has been a staffing issue, perhaps it could fall under code enforcement. Mr. Peterson suggested the CSO (Community Service Officer) and Explorer Program could be involved as well.

The Mayor opened Public Comment.

David Dazlich, Deputy Director of Government Affairs for BIA-Riverside County Chapter had sent a letter earlier today and spoke with the City Attorney, Deputy City Manager, Mayor Moyer and Council Member Welch prior to this meeting. He wants to make sure as this process moves forward they have the opportunity to partner with the City and provide technical expertise.

Mayor Moyer wanted to clarify that Mr. Dazlich had not spoken to himself or anyone else until just prior to this meeting. Mr. Dazlich confirmed.

Mr. Peterson asked Mr. Dazlich about his statement in the letter about the proposed fully burdened hourly rate of the City of Banning seeming especially high, as well as the proposed \$3732 new single family residence building permit. Also stated in the letter

Banning is the third highest cost in the County. Mr. Peterson asked which Cities are first and second. Mr. Dazlich did not know.

Mr. Dazlich, added the proposed fully burdened hourly rate may not be accurate at this time. BIA would like to be notified when this item comes up for review again.

Ms. Clayton confirmed staff is aware this item is of interest to the BIA but because this study has been reviewed and analyzed so much by City staff, the consultant and committees, she did not want to give notification until she has approval of this rendition of the Master Fee Study.

Mr. Moyer asked how long before Willdan will finalize the report. Ms. Clayton responded approximately two weeks.

There was further review of building permit fees. There was some discussion about the fee schedule being from the International Building Code and would the City adopt those fees or develop their own. The City had previously used the International Building Code Schedule of Fees and Willdan recommended the City update that same schedule. City Manager, Doug Schulze explained every city he has worked for used the International Building Code. Mr. Schulze would like to research if these fees are tailored to costs in California.

Mr. Dazlich stated the BIA is requesting to work with the City to develop these fees.

Ms. Clayton clarified staff is seeking direction as to whether the council would support or oppose using a CPI inflator based on methodology suggested or some other methodology.

Mr. Peterson would like staff to compare our fee schedules to other cities that are in our area.

Mr. Schulze advised Washington State does a user fee study that covers all the cities in the state. He would like to look into whether the State of California has something similar.

Mr. Peterson expressed the fee schedules need to be easier to read and to calculate and can staff look to other cities schedules to pattern it on.

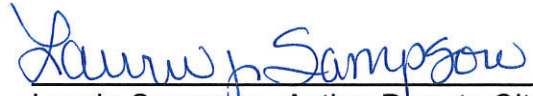
A motion was made by Mr. Welch to direct staff to respond to concerns brought up in today's workshop and bring back for another round of discussions in December. The motion was seconded by Mr. Peterson.

The Mayor opened the floor for public comment. Seeing none, the Mayor closed Public Comment and brought it back for a vote. Motion passed 4-0 based on a voice vote.

ADJOURNMENT

By common consent the meeting adjourned at 4:19 p.m.

Minutes Prepared by:



Laurie Sampson, Acting Deputy City Clerk

Attachment: Exhibit A- BIA letter re: Banning User Fee Study
BIA letter re: Master Fee Study Workshop
Exhibit B- Willdan Comprehensive User Fee Study Report

These Action Minutes reflect actions taken by the City Council. The entire discussion of this meeting can be found by visiting the following website: <https://banninglive.viebit.com/player.php?hash=Pn1cHgYaZU9N> or by requesting a CD or DVD at Banning City Hall located at 99 E. Ramsey Street.

Exhibit “A”

to the October 23, 2018

3:30 P.M. Special City Council Meeting

BIA Letter re: Banning User Fee Study

BIA Letter re: Banning Master Fee Study Workshop

October 23, 2018

Mayor George Moyer
Banning City Council
99 E Ramsey St.
Banning, CA 92220



RE: Banning User Fee Study

Dear Mayor Moyer,

Willdan's proposed fully-burdened hourly rate for a building inspector at \$183.33 and a plan checker at \$161.67 exceed the fully-burdened hourly rates of some of the City's managers and directors except for the Economic Development Manager (\$189.58) and the Electric Utility Director (\$193.50). The hourly rate of a Professional in the County of Riverside Building Department was \$183 and the Technical rate was \$163 in FY16/17. Willdan's fee represents the highest rate for a building inspector in the local cities in and in the County of Riverside. The average blended rate of 10 local agencies is \$132.33.

Compare the amount of the annual cost to the City \$381,326 of a full-time inspector paid for 2080 hours at the proposed rate of \$183.33 per hour to the fully-burdened annual cost of the City Manager at \$321,672, the Police Chief at \$322,171, the Public Works Director (water) at \$321,713, and the Economic Development Director at \$394,326.

Willdan's proposed increase in the building permit fee for a 1,500 sf dwelling from the July 1, 2016 rate of \$1,825 to the current proposed fee of \$3,731 represents an increase of \$1,906 or 104%. The City recently increased building permit fees for a 1,500 sf dwelling by \$935 (51%). Willdan proposes that the current building permit fee of \$2,760 as published on 10/15/18 increase by an additional \$972.

If 50% of the cost of Willdan's proposed building permit fee for a 1,500 sf dwelling covers the cost of inspection (\$1,865.61) the inspector would need to spend 10.18 hours inspecting that building at the rate of \$183.33 per hour.

Willdan's proposed fee of \$3,732 for a 1,500 sf new single-family residential building permits represents the third highest fee for this type of permit studied by BIA in the County of Riverside local agencies since 2012. Willdan performed four of these 14 fee studies, including Banning's. Willdan's fee study for the City of Murrieta dated 12/15/17 proposed combined plan check and inspection fees for a similar sized model home of \$2,346 and a repeat production house fee of \$1,403.

The City issued fewer than ten (10) new single-family residential building permits between 2008 and 5/10/2018.

What criteria did Willdan use in proposing their permit fee for a 1,500 sq ft dwelling?

The hourly rate increase for the Building Department's research from \$88 to \$110 represents a 25% increase.

BIA recommends that the City adopt a position that directs Willdan to adjust their recommendations to increase Building Department fees by the proposed CPI discussed in the staff report.

Sincerely,

Morgan Keith, Consultant

Riverside County Building Industry Association

October 23, 2018

Mayor George Moyer
Banning City Council
99 E Ramsey St.
Banning, CA 92220



Riverside

County Chapter

Building Industry Association
of Southern California

3891 11th Street
Riverside, California 92501
(951) 781-7310
Fax (951) 781-0509

RE: Master Fee Study Workshop

Dear Mayor Moyer,

Thank you for the opportunity to comment on Banning's Proposed Master Fee Study. The BIA appreciates the long partnership with the City of Banning and our historical collaboration on the many issues affecting both our industry and the City.

The BIA is concerned by the communication challenges surrounding the review and adoption of this new study. Since the May workshop held by the City, BIA staff have been in communication with City staff regarding the timeline for updates to the Study, requests for notification as this item moves forward and a public records request prepared by our consultant. While the BIA was assured by City Staff that we would receive notification of this item, and the BIA maintains a letter on file with the City of Banning requiring notice of any study resulting in fee increases, we were not notified of this workshop, nor of Wildan's completion of their study. Additionally, a public records request sent May 11th by the BIA, went unanswered. We are also uncertain what aspects of the draft study have been changed since the May meeting, as our review of Page 69 of the study does not seem to show any changes.

While the BIA understands the need of cities to revisit and update their fees from time to time, this process should include an open dialogue involving stakeholders in the discussions. Given that it has been more than 10 years since the last update to the City's User Fees, this process should be fully vetted and validated and not rushed through.

After an initial review of the Study, the BIA has concerns with the methodology used by Wildan, along with some of the conclusions. The proposed fully-burdened hourly rate seems especially high, as does the proposed \$3,732 new single-family residential building permit; the third highest fee for this type of permit in the County of Riverside.

The BIA respectfully requests that a meeting be set between Staff and Consultants in order to discuss methodology utilized in this Study and provide an opportunity for technical comment and feedback. The BIA is eager to help the City achieve a fully validated study through collaborative dialogue on this issue.

If you have any questions, please do not hesitate to contact me at (951) 505-2594 or ddazlich@riversidebia.org.

Sincerely,

A handwritten signature in black ink, appearing to read "D. Dazlich".

David Dazlich, *Deputy Director of Government Affairs*
Riverside County Building Industry Association

cc City Council,

Exhibit “B”

to the October 23, 2018

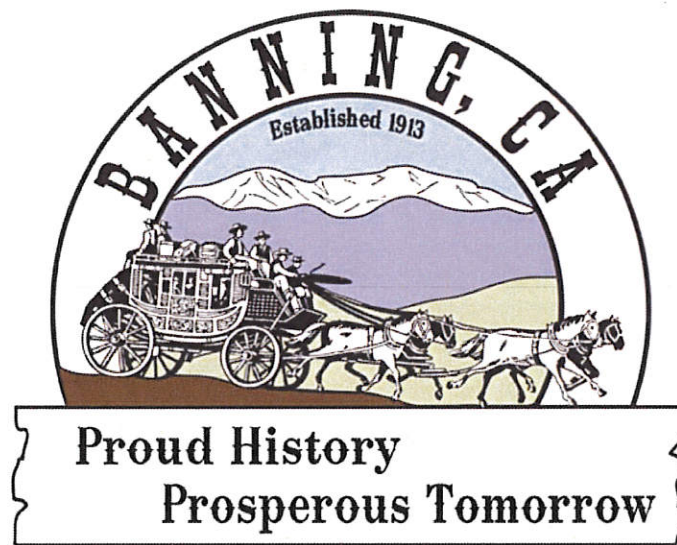
3:30 P.M. Special City Council Meeting

Willdan Comprehensive User Fee Study Report

City of Banning

Comprehensive User Fee Study Report

March 9, 2018



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EXECUTIVE SUMMARY

The City of Banning engaged Willdan Financial Services (Willdan) to determine the full costs incurred by the City to support the various activities for which the City charges user fees. Due to the complexity and the breadth of performing a comprehensive review of fees, Willdan employed a variety of fee methodologies to identify the full costs of individual fee and program activities. This report and the appendices herein identifies 100% full cost recovery for City services and the recommended level of recovery as determined through discussion with departmental staff.

The reality of the local government fee environment is that significant increases to achieve 100% cost recovery can often not be feasible, desirable, or appropriate depending on policy direction —particularly in a single year. The recommended fees identified herein are either at or less than full cost recovery.

USER FEE BACKGROUND

BACKGROUND

As part of a general cost recovery strategy, local governments adopt user fees to fund programs and services that provide limited or no direct benefit to the community as a whole. As cities struggle to maintain levels of service and variability of demand, they have become increasingly aware of subsidies provided by the General Fund and have implemented cost-recovery targets. To the extent that governments use general tax monies to provide individuals with private benefits, and not require them to pay the full cost of the service (and, therefore, receive a subsidy), the government is limiting funds that may be available to provide other community-wide benefits. In effect, the government is using community funds to pay for private benefit. Unlike most revenue sources, cities have more control over the level of user fees they charge to recover costs, or the subsidies they can institute.

Fees in California are required to conform to the statutory requirements of the California Constitution, Proposition 218, and the California Code of Regulations. The Code also requires that the City Council adopt fees by either ordinance or resolution, and that any fees in excess of the estimated total cost of rendering the related services must be approved by a popular vote of two-thirds of those electors voting because the charge would be considered a tax and not a fee.

CALIFORNIA USER FEE HISTORY

Before Proposition 13, California cities were less concerned with potential subsidies and recovering the cost of their services from individual fee payers. In times of fiscal shortages, cities simply raised property taxes, which funded everything from police and recreation to development-related services. However, this situation changed with the passage of Proposition 13 in 1978.

Proposition 13 established the era of revenue limitation in California local government. In subsequent years, the state saw a series of additional limitations to local government revenues. Proposition 4 (1979) defined the difference between a tax and a fee: a fee can be no greater than the cost of providing the service; and Proposition 218 (1996) further limited the imposition of taxes for certain classes of fees. As a result, cities were required to secure a supermajority vote in order to enact or increase taxes. Since the public continues to resist efforts to raise local government taxes, cities have little control and very few successful options for new revenues. Compounding this limitation, the State of California took a series of actions in the 1990's and 2000's to improve the State's fiscal situation—at the expense of local governments. As an example, in 2004-05, the Educational Revenue Augmentation Funds (“ERAF”) take-away of property taxes and the reduction of Vehicle License Fees have severely reduced local tax revenues.

In addition, on November 2, 2010, California voters approved Proposition 26, the “Stop Hidden Taxes Initiative”, which is aimed at defining “regulatory fees” as a special tax rather than a fee, thus requiring approval by two-thirds vote of local voters. These regulatory fees are typically intended to mitigate the societal and environmental impacts of a business or person's activities. Proposition 26 contains seven categories of exceptions. The vast majority of fees that cities would seek to adopt will most likely fall into one or more of these exemptions.

ADDITIONAL POLICY CONSIDERATIONS

The recent trend for municipalities is to update their fee schedules to reflect the actual costs of certain public services primarily benefitting users. User Fees recover costs associated with the provision of specific services benefiting the user, thereby reducing the use of General Fund monies for such purposes.

In addition to collecting the direct cost of labor and materials associated with processing and administering user services, it is common for local governments to recover support costs. Support costs are those costs relating to a local government's central service departments that are properly allocable to the local government's operating departments. Central services support cost allocations were incorporated using the resulting indirect overhead percentages determined through the Cost Allocation Plan. This plan was developed prior to the User Fee study to determine the burden placed upon central services by the operating departments in order to allocate a proportionate share of central service cost.

As labor effort and costs associated with the provision of services fluctuate over time, a significant element in the development of any fee schedule is that it has the flexibility to remain current. Therefore, it is recommended that the City include an inflationary factor in the resolution adopting the fee schedule to allow the City Council, by resolution, to annually increase or decrease the fees.

The City may employ many different inflationary factors. The most commonly used inflator is some form of the Consumer Price Index (CPI) as it is widely well known and accepted. A similar inflator is the implicit price deflator for GDP, which is much like the CPI except that while the CPI is based on the same "basket" of goods and services every year, the price deflators' "basket" can change year to year. Since the primary factor for the cost of a City's services is usually the costs of the personnel involved, tying an inflationary factor that connects more directly to the personnel costs can be suitable if there is a clear method, or current practice of obtaining said factor.

Each City should use an inflator that they believe works the best for their specific situation and needs. It is also recommended that the City perform this internal review annually with a comprehensive review of services and fees performed every three to five years, which would include adding or removing fees for any new or eliminated programs/services.

STUDY OBJECTIVE

As the City of Banning seeks to efficiently manage limited resources and adequately respond to increased service demands, it needs a variety of tools. These tools provide assurance that the City has the best information and the best resources available to make sound decisions, fairly and legitimately set fees, maintain compliance with state law and local policies, and meet the needs of the City administration and its constituency. Given the limitations on raising revenue in local government, the City recognizes that a User Fee Study is a very cost-effective way to understand the total cost of services and identify potential fee deficiencies. Essentially, a User Fee is a payment for a requested service provided by a local government that primarily benefits an individual or group.

The total cost of each service included in this analysis is based on the full cost of providing City services, including direct salaries and benefits of City staff, direct departmental costs, and indirect costs from central service support. This study determines the full cost recovery fee for the City to provide each service; however, each fee is set at the City's discretion, up to 100% of the total cost, as specified in this report.

The principle goal of the study was to help the City determine the full cost of the services that the City provides. In addition, Willdan established a series of additional objectives including:

- Developing a rational basis for setting fees
- Identifying subsidy amount, if applicable, of each fee in the model
- Enhancing fairness and equity
- Ensuring compliance with State law
- Developing an updatable and comprehensive list of fees
- Maintaining accordance with City policies and goals

The study results will help the City better understand its true costs of providing services and may serve as a basis for making informed policy decisions regarding the most appropriate fees, if any, to collect from individuals and organizations that require individualized services from the City.

SCOPE OF THE STUDY

The scope of this study encompasses a review and calculation of the user fees charged by the following Banning departments and fee groups:

- Finance and Administration
- Animal Control
- Community Services
- Airport
- Building
- Planning
- Utility Billing
- Electric Utility
- Police
- Fire
- Engineering

The study involved the identification of existing and potential new fees, fee schedule restructuring, data collection and analysis, orientation and consultation, quality control, communication and presentations, and calculation of individual service costs (fees) or program cost recovery levels.

AIM OF THE REPORT

The User Fee Study focused on the cost of City services, as City staff currently provides them at existing, known, or reasonably anticipated service and staff levels. This report provides a summary of the study results, and a general description of the approach and methods Willdan and City staff used to determine the recommended fee schedule. The report is not intended to document all of the numerous discussions throughout the process, nor is it intended to provide influential dissertation on the qualities of the utilized tools, techniques, or other approaches.

PROJECT APPROACH AND METHODOLOGY

CONCEPTUAL APPROACH

The basic concept of a User Fee Study is to determine the “reasonable cost” of each service provided by the City for which it charges a user fee. The full cost of providing a service may not necessarily become the City’s fee, but it serves as the objective basis as to the maximum amount that may be collected.

The standard fee limitation established in California law for property-related (non-discretionary) fees is the “estimated, reasonable cost” principle. In order to maintain compliance with the letter and spirit of this standard, every component of the fee study process included a related review. The use of budget figures, time estimates, and improvement valuation clearly indicates reliance upon estimates for some data.

FULLY BURDENED HOURLY RATES

The total cost of each service included in this analysis is primarily based on the Fully Burdened Hourly Rates (FBHRs) that were determined for City personnel directly involved in providing services. The FBHRs include not only personnel salary and benefits, but also any costs that are reasonably ascribable to personnel. The cost elements that are included in the calculation of fully burdened rates are:

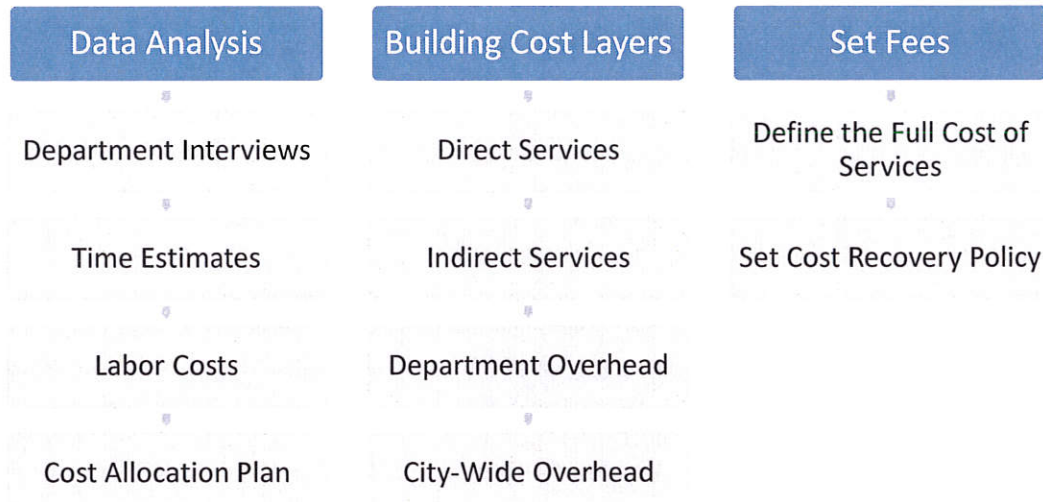
- Salaries & benefits of personnel involved
- Operating costs applicable to fee operations
- Departmental support, supervision, and administration overhead
- Internal Service Costs charged to each department
- Indirect City-wide overhead costs calculated through the Cost Allocation Plan

An important factor in determining the fully burdened rate is in the calculation of productive hours for personnel. This calculation takes the available workable hours in a year of 2,080 and adjusts this figure to account for calculated or anticipated hours’ employees are involved in non-billable activities such as paid vacation, sick leave, emergency leave, holidays, and other considerations as necessary. Dividing the full cost by the number of productive hours provides the FBHR.

The FBHRs are then used in conjunction with time estimates, when appropriate, to calculate a fees’ cost based on the personnel and the amount of their time that is involved in providing each service.

SUMMARY STEPS OF THE STUDY

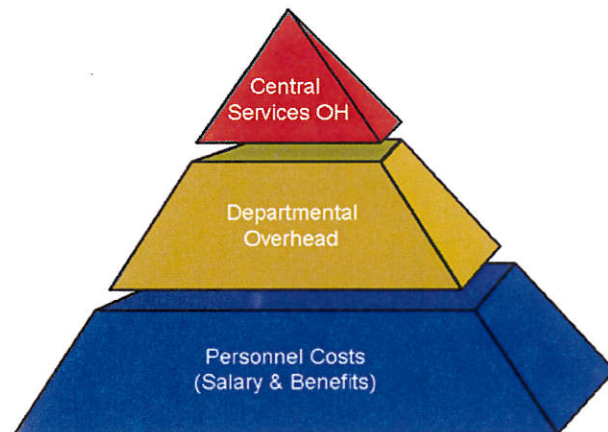
The methodology to evaluate most User Fee levels is straightforward and simple in concept. The following list provides a summary of the study process steps:



ALLOWABLE COSTS

This report identifies three types of costs that, when combined, constitute the fully burdened cost of a service ([Appendix A](#)). Costs are defined as direct labor, including salary and benefits, departmental overhead costs, and the City's central services overhead, where departmental and central service overhead costs constitute support costs. These cost types are defined as follows:

- **Direct Labor (Personnel Costs):** The costs related to staff salaries for time spent directly on fee-related services.
- **Departmental Overhead:** A proportional allocation of departmental overhead costs, including operation costs such as supplies and materials that are necessary for the department to function.
- **Central Services Overhead:** These costs, detailed in the City's Cost Allocation Plan, represent services provided by those Central Services Departments whose primary function is to support other City departments.



METHODOLOGY

The two methods of analysis for calculating fees used in this report are the:

Case Study Method (Standard Unit Cost Build-Up Approach): This approach estimates the actual labor and material costs associated with providing a unit of service to a single user. This analysis is suitable when City staff time requirements do not vary dramatically for a service, or for special projects where the time and cost requirements are easy to identify at the project's outset. Further, the method is effective in instances when a staff member from one department assists on an application, service or permit for another department on an as-needed basis. Costs are estimated based upon interviews with City staff regarding the time typically spent on tasks, a review of available records, and a time and materials analysis.

Programmatic Approach: The standard Case Study approach relies upon the detailed analysis of specific time estimates, salaries and benefits, expenditures, and overhead costs. In many instances, the underlying data are not available or vary widely, leaving a standard unit cost build-up approach impractical. In addition, market factors and policy concerns (as opposed to actual costs) tend to influence fee levels more than other types of services. With these general constraints, and to maximize the utility of this analysis, Willdan employed a different methodology where appropriate to fit the programs' needs and goals.

QUALITY CONTROL/QUALITY ASSURANCE

All study components are interrelated, thus flawed data at any step in the process will cause the ultimate results to be inconsistent and unsound. The elements of our Quality Control process for User Fee calculations include:

- Involvement of knowledgeable City staff
- Clear instructions and guidance to City staff
- Reasonableness tests and validation
- Normalcy/expectation ranges
- FTE balancing
- Internal and external reviews
- Cross-checking

REASONS FOR COST INCREASES/DECREASES OVER CURRENT FEES

Within the fee tables in [Appendix C](#), the differences identified between the full costs calculated through the study and the fee levels currently in effect. The reasons for differences between the two can arise from a number of possible factors including:

- Previous fee levels may have been set at levels less than full cost intentionally, based on policy decisions
- Staffing levels and the positions that complete fee and service activity may vary from when the previous costs were calculated
- Personnel and materials costs could have increased at levels that differed from any inflationary factors used to increase fees since the last study
- Costs that this study has identified as part of the full cost of services may not have been accounted for in a previous study
 - Departmental overhead and administration costs
 - Indirect overhead from the Cost Allocation Plan
- Changes in processes and procedures within a department, or the city as a whole

CITY STAFF CONTRIBUTIONS

As part of the study process, Willdan received tremendous support and cooperation from City staff, which contributed and reviewed a variety of components to the study, including:

- Budget and other cost data
- Staffing structures
- Fee and service structures, organization, and descriptions
- Direct and indirect work hours (billable/non-billable)
- Time estimates to complete work tasks
- Frequency and current fee levels
- Review of draft results and other documentation

A User Fee Study requires significant involvement of the managers and line staff from the departments—on top of their existing workloads and competing priorities. The contributions from City staff were critical to this study. We would like to express our appreciation to the City and its staff for their assistance, professionalism, positive attitudes, helpful suggestions, responsiveness, and overall cooperation.

BANNING USER FEES

COST RECOVERY

The cost recovery models, by department/division fee type, are presented in detail in [Appendix C](#). Full cost recovery is determined by summing the estimated amount of time each position (in increments of minutes or hours) spends to render a service. Time estimates for each service rendered were predominately determined by Willdan and City Staff through a time and materials survey conducted for each department/division fee included in the study. The resulting cost recovery amount represents the total cost of providing each service. The City's current fee being charged for each service, if applicable, is provided in this section, as well, for reference.

It is important to note that the time and materials survey used to determine the amount of time each employee spends assisting in the provision of the services listed on the fee schedule is essential in identifying the total cost of providing each service. Specifically, in providing services, a number of employees are often involved in various aspects of the process, spending anywhere from a few minutes to several hours on the service.

The principle goal of this study was to identify the cost of City services, to provide information to help the City make informed decisions regarding the actual fee levels and charges. The responsibility to determine the final fee levels is a complicated task. City staff must consider many issues in formulating recommendations, and the City Council must consider those same issues and more in making the final decisions.

City staff assumes the responsibility to develop specific fee level recommendations to present to the City Council. Unfortunately, there are no hard and fast rules to guide the City, since many of the considerations are based on the unique characteristics of the City of Banning, and administrative and political discretion. However, in setting the level of full cost recovery for each fee, one should consider whether the service solely benefits one end user or the general community.

SUBSIDIZATION

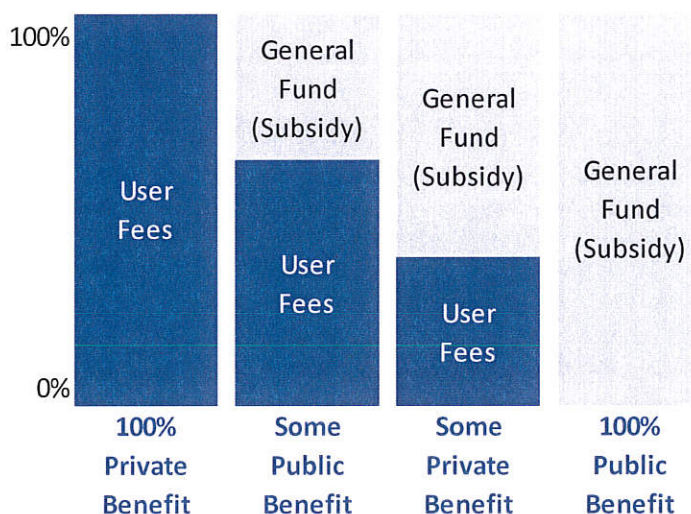
Recalling the definition of a user fee helps guide decisions regarding subsidization. The general standard is that individuals (or groups) whom receive a wholly private benefit should pay 100% of the full cost of the services. In contrast, services that are simply public benefit should be funded entirely by the general fund's tax dollars. Unfortunately, for the decision makers, many services fall into the range between these two extremes. The graphic on the following page illustrates the potential decision basis.

Further complicating the decision, opponents of fees often assert that the activities subject to the fees provide economic, cultural, "quality of life," or other community benefits that exceed the costs to the City. It is recommended the City consider such factors during its deliberations regarding appropriate fee levels.

Of course, subsidization can be an effective public policy tool, since it can be used to reduce fees to encourage certain activities (such as compliance inspections to ensure public safety) or allow some people to be able to afford to receive services they otherwise could not at the full cost. In addition, subsidies can be an appropriate and justifiable action, such as to allow citizens to rightfully access services, without burdensome costs.

Despite the intent, it is important for the City and public to understand that subsidies must be covered by another revenue source, such as the General

Fund. Therefore, the general taxpayer will potentially help to fund private benefits, and/or other City services will not receive funds that are otherwise directed to cover subsidies.



IMPACT ON DEMAND (ELASTICITY)

Economic principles of elasticity suggest that increased costs for services (higher fees) will eventually curtail the demand for the services; whereas lower fees may spark an incentive to utilize the services and encourage certain actions. Either of these conditions may be a desirable effect to the City. However, the level of the fees that would cause demand changes is largely unknown. The Cost of Service Study did not attempt to evaluate the economic or behavioral impacts of higher or lower fees; nevertheless, the City should consider the potential impacts of these issues when deciding on fee levels.

SUMMARY

If the City's principal goal of this study were to maximize revenues from user fees, Willdan would recommend setting user fees at 100% of the full cost identified in this study. However, we understand that revenue enhancement is not the only goal of a cost of service study, and sometimes full-cost recovery is not needed, desired, or appropriate. Other City and departmental goals, City Council priorities, policy initiatives, past experience, implementation issues, and other internal and external factors may influence staff recommendations and City Council decisions. In this case, the proper identification of additional services (new or existing services) and creation of a consistent and comprehensive fee schedule was the primary objective of this study. City staff has reviewed the full costs and identified the "recommended fee levels" for consideration by City Council. The attached appendices exhibit these unit fees individually.

The preceding sections provide background for each department or division and the results of this study's analysis of their fees. For the full list of each fee's analysis, refer to [Appendix C](#) of this report.

FINANCE AND ADMINISTRATION

The Administrative Services Department consists of the Fiscal Services, Human Resources, Purchasing, and Utility Billing Divisions. The fees included in this section are primarily related to duplications fees. A separate section below pertains to Utility Billing services.

ANALYSIS

Willdan individually reviewed the services associated with Finance and Administration. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The user fee activity associated with Finance and Administration services is predominantly related to providing for records request. These activities are regulated by the California Public Records Act, and the fees listed in [Appendix C](#) are set in accordance to recover the cost of duplication of records and research requests that go beyond the guidelines set in the Act. All fees are proposed to stay at its current level as detailed in [Appendix C](#).

ANIMAL CONTROL

Animal Control services are handled by the City of Beaumont. Animals caught by Beaumont's Animal Control are held at Beaumont PD and are transported once per day to Ramona Animal Shelter in San Jacinto.

ANALYSIS

The services detailed in the Animal Control section are contracted out and is therefore set to remain unchanged as detailed in [Appendix C](#).

COMMUNITY SERVICES

The Community Services Department enhances residents' quality of life through providing affordable, quality recreational and leisure activities. The division is responsible for the development, implementation, coordination, supervision, and delivery of a wide variety of programs including youth and adult sports, instructional classes, teen programs, day camps and special events. Allocations of sports fields and reservations of park picnic shelters as well as rental of the Community Center, Senior Center, Park Buildings and meeting rooms and the processing of Special Events Permits are also handled through the department.

ANALYSIS

Willdan individually reviewed the services associated with the Community Services Department. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The analysis of Community Service programs encompassed facility rentals, park rentals, and other community services. The analysis for most service groups involved using a combination of programmatic methods and the case study method so that the estimated cost per participant in a given program could be determined. The analysis found

that the City was recovering less than full cost for most Community Services as detailed in [Appendix C](#). It is generally accepted that some Community Service programs provide a measure of public benefit to the residents and City as a whole. In addition, cities generally want to ensure that their programs and services remain affordable to the community at large, and that the programs remain competitive with surrounding jurisdictions. As such while there are some proposed increased fees for services, most are still recommended to retain substantial subsidies.

AIRPORT

The Banning Municipal Airport is an element of the national and local transportation system, which significantly affects the economic development of the City of Banning. A sound and realistic planning of Airport operations has the means to increase its contribution to the economy of the community.

ANALYSIS

Currently, there is a 5-year plan in place and is therefore set to remain unchanged as detailed in [Appendix C](#).

BUILDING

The Building Division is responsible for the development and implementation of construction standards for safeguarding life, health, and public welfare through the enforcement of the model building codes adopted by the State of California. The division also enforces City, State, and Federal regulations governing building use, occupancy, handicap accessibility, and housing standards. The Building Division is also responsible for reviewing plans, issuing permits, and performing inspections of construction projects in the City and coordination of approvals from other departments and agencies relative to permit issuance.

ANALYSIS

Willdan individually reviewed the services and programs associated with the Building Division. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The analysis of Building relied primarily upon a standard unit cost build-up approach, whereby we determined the reasonable cost of each fee occurrence using staff time to recover the direct cost of staff and pro-rata share of departmental costs, including indirect costs for City Central Services. The current fee schedule was outdated and inflexible to the current needs of providing service. During the study process staff with the help of Building consultants created an updated fee schedule to better serve the community based on today's needs. It is recommended that the City set Building services at 100% cost recovery as detailed in [Appendix C](#).

PLANNING

The Planning Division has the responsibility of maintaining the City's physical environment by monitoring the various components that impact the quality of life for residents. It is primarily concerned with providing services that promote the community's short and long-term interests by fostering quality development in both its residential and commercial areas. It informs the community regarding the State of California regulations that concern development. The divisions staff provides services and conducts activities which guide the City's orderly development by applying the current zoning codes, facilitating development, implementing community plans, preserving architectural and historic landmarks. As well as providing information on land use, zoning, site development standards, general plan policies, and council directed study issues.

ANALYSIS

Willdan individually reviewed the services and programs associated with the Planning Division. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The analysis of services in Planning fees relied primarily upon a standard unit cost build-up approach, whereby we determined the reasonable cost of each fee occurrence using staff time to recover the direct cost of staff and pro-rata share of departmental costs, including indirect costs for City Central Services. Willdan then compared the calculated full cost against the current fee amount to determine whether the current fee is recovering the costs associated with the requested service. Some fees also contain a deposit aspect to allow for more precise accounting of costs on a project by project basis. This fee format allows for the establishment of flat fee amounts for aspects of services that do not vary greatly, and utilizes deposits for service aspects that do vary. Deposits are set at reasonable levels based on staff experience. It is recommended that the City set Planning services at 100% cost recovery for most services as detailed in [Appendix C](#).

UTILITY BILLING

The Utility Billing Division is responsible for preparing and collecting the bills for electricity, water, wastewater, and trash. In addition, the division also serves as the central revenue collection point for the City and maintains a customer service counter for all new customers.

ANALYSIS

Willdan individually reviewed the services and programs associated with the Utility Billing Division. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The analysis of Utility Billing services relied primarily upon a standard unit cost build-up approach, whereby we determined the reasonable cost of each fee occurrence using staff time to recover the direct cost of staff and pro-rata share of departmental costs, including indirect costs for City Central Services. Only user fees were analyzed as part of this study. All others, while included in the tables, were left at their current levels. It is recommended that the City set Utility Billing user fee services at or near 100% cost recovery as detailed in [Appendix C](#).

ELECTRIC UTILITY

The Electric Department provides economical, reliable, and safe distribution of electricity to residents and businesses in the City of Banning. The Department's Staff accomplish this through continual attention to our physical plant and to a wide array of legal, financial, and engineering considerations. The Electric Department procures the majority of its electricity through contracts with the Southern California Public Power Authority. These contracts include participation in the San Juan coal plant, the Palo Verde nuclear plant, and the Hoover hydro facility.

ANALYSIS

Willdan individually reviewed the services and programs associated with Electric Utility Department. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The analysis of Electric Utility services relied primarily upon a standard unit cost build-up approach, whereby we determined the reasonable cost of each fee occurrence using staff time to recover the direct cost of staff and pro-rata share of departmental costs, including indirect costs for City Central Services. It is recommended that the City set Electric Utility services at or near 100% cost recovery as detailed in [Appendix C](#).

POLICE

The Police Department is committed to serve with honor and protect all the citizens of Banning. The Police Department offers a variety of services such as Field Patrol, Emergency Tactical Unit, School Resource Officers, Field Training Officers, and the Reserve Police Officer Program.

ANALYSIS

Willdan individually reviewed the services and programs associated with Police Department. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The fees listed under the Police Department are primarily penalties meant to deter undesirable activities. Some were calculated using a standard unit cost build-up approach, whereby we determined the reasonable cost of each fee occurrence using staff time to recover the direct cost of staff and the pro-rata share of departmental costs, including indirect costs for City Central Services. Willdan then compared the calculated full cost against the current fee amount to determine, if charges, whether the current fee is recovering the costs associated with the requested service. There are no changes recommended for the penalties, but the other fees are set at a recommended at or near 100% cost recovery level as detailed in [Appendix C](#).

FIRE

The City of Banning has contracted fire protection with the Riverside County Fire Department since September 1998. The County fire department is a “full service” department providing not only fire protection, but other services such as Paramedic Response, Search and Rescue, Full Fire Prevention Support, and Disaster Preparedness.

ANALYSIS

Willdan individually reviewed the services and programs associated with Fire Department. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The analysis of Fire services relied primarily upon a standard unit cost build-up approach, whereby we determined the reasonable cost of each fee occurrence using staff time to recover the direct cost of staff and pro-rata share of departmental costs, including indirect costs for City Central Services. It is recommended that the City set Fire services at or near 100% cost recovery as detailed in [Appendix C](#).

ENGINEERING

The Engineering Division is responsible for planning, design, and contract administration of streets, traffic, drainage, refuse collection, National Pollutant Discharge Elimination System (NPDES), and Airport related projects. The department also coordinated and reviews private development projects and related construction in the public right-of-ways and ensures compliance with City codes and standards of work. In addition, to these responsibilities, the division provides necessary assistance to other departments to accomplish its special projects on an as-needed basis.

ANALYSIS

Willdan individually reviewed the services and programs associated with the Engineering Division. The review also consisted of an evaluation of existing services in an effort to update the fee schedule.

The analysis of Engineering services relied primarily upon a standard unit cost build-up approach, whereby we determined the reasonable cost of each fee occurrence using staff time to recover the direct cost of staff and the pro-rata share of departmental costs, including indirect costs for City Central Services. This analysis has shown that most of the fees are not currently achieving full cost recovery. It is recommended that Engineering fees be set at or near 100% cost recovery levels as detailed in [Appendix C](#).

APPENDIX A – TOTAL ALLOWABLE COST TO BE RECOVERED

Below are the total allowable costs that may be recovered through User Fees; however, only a percentage of the total allowable cost is realized as staff not only works on services related to User Fees, but also works on an array of other City functions during the operational hours of the City. The amounts listed below will not reconcile to City budgets as costs that should not be included in overhead for personnel in the application of determining fully burdened hourly rates were excluded. Examples of these costs are capital, debt, monetary transfers, contract costs, and any other costs that is charged directly to the service requestor.

| Department | Salary and Benefits | Department Operations | Direct Overhead % | Indirect Allocation % |
|--|---------------------|-----------------------|-------------------|-----------------------|
| 001: Aquatics | 82,515 | 48,009 | 58.2% | 4.5% |
| 001: Building Maintenance | 53,044 | 22,191 | 41.8% | 0.0% |
| 001: Building Safety | 127,610 | 13,581 | 10.6% | 2.9% |
| 001: City Clerk | 90,823 | 9,588 | 10.6% | 0.0% |
| 001: City Manager | 208,542 | 10,289 | 4.9% | 0.0% |
| 001: Code Enforcement | 210,627 | 37,347 | 17.7% | 3.0% |
| 001: Dispatch | 768,553 | 3,686 | 0.5% | 3.3% |
| 001: Economic Development | 1,483 | 84 | 5.7% | 114.0% |
| 001: Engineering | 100,191 | 35,438 | 35.4% | 8.1% |
| 001: Fiscal Services | 474,668 | - | 0.0% | 0.0% |
| 001: Parks | 245,916 | 68,386 | 27.8% | 5.0% |
| 001: Planning | 204,278 | 19,192 | 9.4% | 2.8% |
| 001: Police | 4,727,160 | 443,521 | 9.4% | 3.2% |
| 001: Purchasing & A/P | 66,191 | 10,680 | 16.1% | 0.0% |
| 001: Recreation | 209,389 | 48,159 | 23.0% | 5.8% |
| 003: County of Riverside - MOU | 477,949 | - | 0.0% | 2.3% |
| 100: Gas Tax Street Fund | 466,058 | 163,391 | 35.1% | 7.5% |
| 600: Airport Fund | 12,171 | 13,024 | 107.0% | 9.4% |
| 610: Transit Fund | 1,074,917 | 201,290 | 18.7% | 4.7% |
| 660: Water Fund | 1,319,416 | 279,334 | 21.2% | 3.0% |
| 670: Electric Fund | 3,579,644 | 1,095,168 | 30.6% | 3.5% |
| 680: Wastewater Fund | 541,902 | 368,259 | 68.0% | 2.4% |
| 690: Refuse Fund | 85,762 | 40,292 | 47.0% | 1.2% |
| 703: Information Systems Services | 280,580 | 134,261 | 47.9% | 0.0% |
| 761: Utility Billing, Acct & Coll Services | 1,297,820 | 506,988 | 39.1% | 0.0% |

APPENDIX B – FULLY BURDENED HOURLY RATES

Below are fully burdened hourly rates of staff positions that provide for the services detailed in [Appendix C](#). The FBHRs were used to determine the full cost of each service. They include the salary and benefit costs for each position as well as all applicable overhead amounts for each position. For positions in central service departments, such as the City Clerk and Finance, what is shown is the salary and benefit rate only, as the overhead of central service departments is recovered through the cost allocation plan. When a central service department position works on a fee or project in the purview of an operating department, the overhead rates of the operating department (shown in [Appendix A](#)) will be applied to that central service positions' salary and benefit rate for full cost recovery. For any user fee service request that is outside the scope of the fees detailed in [Appendix C](#), or for services for which there is no fee currently set, the City can charge up to the full cost of the FBHR for personnel involved.

City of Banning, CA

Fully Burdened Hourly Rate Calculation

| Department | Position | Fully Burdened Hourly Rate |
|--------------------------------|--|----------------------------|
| Position Rates | | |
| 600: Airport Fund | Airport Fund- Airport Attendant | 34.88 |
| 001: Aquatics | Aquatics- Community Center Caretaker | 52.97 |
| 001: Aquatics | Aquatics - Pool Manager | 21.07 |
| 001: Aquatics | Aquatics - Assist Pool Manager | 21.07 |
| 001: Aquatics | Aquatics - Lifeguards | 19.91 |
| 001: Aquatics | Aquatics - Cashier | 18.18 |
| 001: Building Safety | Building Safety- Office Specialist | 40.94 |
| 001: City Clerk | City Clerk- City Clerk/Executive Assistant | 59.98 |
| 001: City Manager | City Manager- City Manager | 154.65 |
| 001: City Manager | City Manager- Exec Asst/Deputy City Clerk | 46.21 |
| 001: Code Enforcement | Code Enforcement- Code Compliance Officer | 67.54 |
| 003: County of Riverside - MOU | County of Riverside - Police Officer | 47.73 |
| 001: Dispatch | Dispatch- Lead Public Safety Dispatcher | 56.17 |
| 001: Dispatch | Dispatch- Public Safety Dispatcher | 44.77 |
| 001: Economic Development | Economic Development- Economic Development Manager | 189.58 |
| 001: Engineering | Engineering- Associate Engineer W/Certif. | 128.97 |
| 001: Engineering | Engineering- Management Analyst | 99.49 |
| 001: Engineering | Engineering- Public Works Inspector | 88.08 |
| 001: Engineering | Engineering- Senior Civil Engineer | 111.34 |
| 001: Fiscal Services | Fiscal Services- Accountant | 45.78 |
| 001: Fiscal Services | Fiscal Services- Accountant Ii | 54.08 |
| 001: Fiscal Services | Fiscal Services- Accounting Specialist | 42.55 |
| 001: Fiscal Services | Fiscal Services- Administrative Services Director | 134.73 |
| 001: Fiscal Services | Fiscal Services- City Treasurer | 9.67 |
| 001: Fiscal Services | Fiscal Services- Finance Manager | 75.42 |
| 001: Fiscal Services | Fiscal Services- Financial Services Specialist | 44.39 |
| 001: Fiscal Services | Fiscal Services- P.T Financial Services Specialist | 29.28 |

City of Banning, CA

Fully Burdened Hourly Rate Calculation

| Department | Position | Fully Burdened Hourly Rate |
|--|--|----------------------------|
| Position Rates | | |
| 100: Gas Tax Street Fund | Gas Tax Street Fund- Motor Sweeper Operator | 68.42 |
| 100: Gas Tax Street Fund | Gas Tax Street Fund- Senior Maintenance Worker | 60.74 |
| 100: Gas Tax Street Fund | Gas Tax Street Fund- Work Release Crew Leader | 64.72 |
| 703: Information Systems Services | Information Systems - Information Technol/Media Tech | 80.86 |
| 703: Information Systems Services | Information Systems - Information Technology Manager | 95.46 |
| 001: Parks | Parks- Maintenance Worker | 44.77 |
| 001: Parks | Parks- Public Works Superintendent | 114.01 |
| 001: Planning | Planning- Community Development Dir | 127.82 |
| 001: Planning | Planning- Development Project Coordinator | 62.05 |
| 001: Planning | Planning- Senior Planner | 92.74 |
| 001: Police | Police- Executive Assistant | 61.24 |
| 001: Police | Police- Police Assistant I | 40.26 |
| 001: Police | Police- Police Assistant II | 48.83 |
| 001: Police | Police- Police Captain | 128.26 |
| 001: Police | Police- Police Chief | 154.89 |
| 001: Police | Police- Police Corporal | 82.78 |
| 001: Police | Police- Police Information Technol.Tec | 64.15 |
| 001: Police | Police- Police Officer | 68.56 |
| 001: Police | Police- Police Sergeant | 87.73 |
| 001: Police | Police- Police Staff Sergeant | 86.92 |
| 001: Police | Police- Police Lieutenant | 120.48 |
| 675: Public Benefit Fund | Public Benefit Fund- Utility Services Assistant | 56.88 |
| 001: Purchasing & A/P | Purchasing & A/P- Financial Service Specialist | 50.50 |
| 001: Purchasing & A/P | Purchasing & A/P- Purchasing Manager | 71.54 |
| 001: Recreation | Recreation- P.T Receptionist | 15.06 |
| 001: Recreation | Recreation - Leader | 18.10 |
| 001: Recreation | Recreation - Senior Recreation Leader | 16.59 |
| 001: Recreation | Recreation - Recreation Sports Leader | 20.24 |
| 001: Recreation | Recreation- Program Coordinator | 53.38 |
| 690: Refuse Fund | Refuse Fund- Public Information Officer | 74.83 |
| 610: Transit Fund | Transit Fund- Bus Driver | 50.19 |
| 610: Transit Fund | Transit Fund- Community Services Director | 120.28 |
| 610: Transit Fund | Transit Fund- Community Services Manager | 85.62 |
| 610: Transit Fund | Transit Fund- Executive Secretary | 55.03 |
| 610: Transit Fund | Transit Fund - Part Time Bus Driver | 23.26 |
| 610: Transit Fund | Transit Fund - Dial-a-ride | 23.26 |
| 610: Transit Fund | Transit Fund- Transit Field Supervisor | 67.18 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Customer Service&Billing Manager | 75.85 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Field Service Representative | 64.56 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Lead Field Service Rep. | 72.09 |

City of Banning, CA

Fully Burdened Hourly Rate Calculation

| Department | Position | Fully Burdened Hourly Rate |
|--|---|----------------------------|
| Position Rates | | |
| 100: Gas Tax Street Fund | Gas Tax Street Fund- Motor Sweeper Operator | 68.42 |
| 100: Gas Tax Street Fund | Gas Tax Street Fund- Senior Maintenance Worker | 60.74 |
| 100: Gas Tax Street Fund | Gas Tax Street Fund- Work Release Crew Leader | 64.72 |
| 703: Information Systems Services | Information Systems - Information Technol/Media Tech | 80.86 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Management Analyst | 40.17 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Office Specialist | 40.12 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Sr.Utility Billing Representative | 62.46 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Utility Billing Representative | 48.16 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Utility Financial Analyst | 111.46 |
| 761: Utility Billing, Acct & Coll Services | Utility Billing, Acc- Utility Services Assistant | 62.90 |
| 680: Wastewater Fund | Wastewater Fund- Wastewater Coll.Sys.Supv | 99.34 |
| 680: Wastewater Fund | Wastewater Fund- Wastewater Collect.Syst.Tech. | 75.36 |
| 660: Water Fund | Water Fund- Office Specialist | 42.02 |
| 660: Water Fund | Water Fund- Public Works Director | 154.67 |
| 660: Water Fund | Water Fund- Senior Civil Engineer | 80.74 |
| 660: Water Fund | Water Fund- Water Crew Leader | 67.41 |
| 660: Water Fund | Water Fund- Water Crew Supervisor | 72.64 |
| 660: Water Fund | Water Fund- Water Production Operator Ii | 68.54 |
| 660: Water Fund | Water Fund- Water Services Float | 34.20 |
| 660: Water Fund | Water Fund- Water Services Worker | 49.72 |
| 660: Water Fund | Water Fund- Water/Wastewater Superintendent | 106.96 |
| 670: Electric Fund | Electric Fund- Associate Electrical Engineer | 109.74 |
| 670: Electric Fund | Electric Fund- Electric Meter Test Technician | 108.55 |
| 670: Electric Fund | Electric Fund- Electric Operations Manager | 130.27 |
| 670: Electric Fund | Electric Fund- Electric Service Planner | 113.43 |
| 670: Electric Fund | Electric Fund- Electric Services Worker | 34.30 |
| 670: Electric Fund | Electric Fund- Electric Utility Director | 193.50 |
| 670: Electric Fund | Electric Fund- Management Analyst | 74.16 |
| 670: Electric Fund | Electric Fund- Powerline Apprentice I | 84.55 |
| 670: Electric Fund | Electric Fund- Powerline Crew Supervisor | 118.94 |
| 670: Electric Fund | Electric Fund- Powerline Technician | 108.72 |
| 670: Electric Fund | Electric Fund- Pwr Resources &Rev Administra | 109.45 |
| 670: Electric Fund | Electric Fund- Sr.Electric Service Planner | 118.85 |
| 670: Electric Fund | Electric Fund- Substation Test Technician | 108.71 |
| 670: Electric Fund | Electric Fund- Utility Engineering Svcs Asst | 60.86 |
| 670: Electric Fund | Electric Fund- Warehouse Services Specialist | 66.27 |

APPENDIX C – COST RECOVERY ANALYSIS

The following tables provide the results of the analysis, resulting full cost recovery amount, and recommended fees. For fees in which the full cost, existing fee and suggested fee is listed as “NA”, the amount or percentage was not calculable based on cost data or variable fee structure. This is most common when either the current or the suggested fee includes a variable component that is not comparable on a one to one basis, a full cost was not calculated (for penalties and fines), or when there is not a current fee amount to compare against.

Finance and Administration

| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
|----|---|-------------------------------------|--------------|--|-----------------------|
| 1 | Document Printing Fees - Black & White | \$0.25 | per copy | | Reso. 2007-117 |
| 2 | Document Printing Fees - Color | \$0.35 | per copy | | Reso. 2007-117 |
| 3 | Photocopying of Documents - Black & White | \$0.25 | per copy | | Reso. 2007-117 |
| 4 | Photocopying of Documents - Color | \$0.35 | per copy | | Reso. 2007-117 |
| 5 | Bound Document Fees | \$1 plus Applicable per page charge | | \$1.00 for binding materials | Reso. 2007-117 |
| 6 | Photocopy Fees - Oversized (maps) | Actual Cost | | Free if examined at City Hall. Free for Council, Affected Commissioners, Dept. Heads and Press. Free for Council Candidates two months prior to election | Reso. 2007-117 |
| 7 | Providing Agendas, Minutes, Packet, etc. | \$0.25 plus postage if mailed | per page | | Reso. 2007-117 |
| 8 | Document Certification | \$0.25 | per page | | Reso. 2007-117 |
| 9 | Copy of Budget - Other Than | \$0.25 plus postage if mailed | | Regulatory Bodies, etc. | Reso. 2007-117 |
| 10 | Copy of Audit Report - Other | \$0.25 plus postage if mailed | | Than Regulatory Bodies, etc. | Reso. 2007-117 |
| 11 | Return Check Processing | \$25.00 | | 1st returned check | Reso. 2007-117 |
| 12 | Return Check Processing | \$35.00 | | 2nd returned check | Reso. 2007-117 |
| 13 | Cassette Tape of Meeting, etc. | \$9.00 | per cassette | | Reso. 2007-117 |
| 14 | DVD of any live broadcast | \$7.00 | per DVD | | Reso. 2007-117 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|-------------------------------------|-------|
| \$0.25 | NA | \$0.25 | \$0 |
| \$0.35 | NA | \$0.35 | \$0 |
| \$0.25 | NA | \$0.25 | \$0 |
| \$0.35 | NA | \$0.35 | \$0 |
| Variable | NA | \$1 plus Applicable per page charge | \$0 |
| Variable | NA | Actual Cost | NA |
| \$0.25 | NA | \$0.25 plus postage if mailed | \$0 |
| \$0.25 | NA | \$0.25 | \$0 |
| \$0.25 | NA | \$0.25 plus postage if mailed | \$0 |
| NA | NA | \$25.00 | \$0 |
| NA | NA | \$35.00 | \$0 |
| \$9.00 | NA | \$9.00 | \$0 |
| \$7.00 | NA | \$7.00 | \$0 |

Animal Control

| Dog License | | | |
|-------------|---|--------------------|-----------------------|
| # | Description | Current Fee/Charge | Resolution/ Ordinance |
| 1a | Unaltered 1 yr | \$50.00 | Reso. 2007-117 |
| 1b | Altered 1 yr | \$8.00 | Reso. 2007-117 |
| 2a | Unaltered 2 yr | \$100.00 | Reso. 2007-117 |
| 2b | Altered 2 yr | \$15.00 | Reso. 2007-117 |
| 3a | Unaltered 3 yr | \$150.00 | Reso. 2007-117 |
| 3b | Altered 3 yr | \$19.00 | Reso. 2007-117 |
| 4 | Altered 1 yr. - Sr. citizen | \$6.00 | Reso. 2007-117 |
| 5 | Altered 2 yr. - Sr. citizen | \$7.00 | Reso. 2007-117 |
| 6 | Altered 3 yr. - Sr. citizen | \$8.00 | Reso. 2007-117 |
| 7 | Late Fee - new dog license | \$20.00 | Reso. 2007-117 |
| 8 | Late Fee - renewal of dog license | \$20.00 | Reso. 2007-117 |
| 9 | Late Fee - renewal of dog license - Sr. Citizen | \$15.00 | Reso. 2007-117 |
| 10 | Transfer of ownership fee | \$6.00 | Reso. 2007-117 |
| 11 | License replacement fee | \$6.00 | Reso. 2007-117 |

| Impound Fees | | | |
|--------------|------------------------------|--------------------|-----------------------|
| # | Description | Current Fee/Charge | Resolution/ Ordinance |
| 1 | Dog -1st Offense w/in 1 year | \$30.00 | Reso. 2007-117 |
| 2 | - 2nd Offense w/in 1 year | \$50.00 | Reso. 2007-117 |
| 3 | - 3rd Offense w/in 1 year | \$75.00 | Reso. 2007-117 |
| 4 | Cat -1st Offense w/in 1 year | \$30.00 | Reso. 2007-117 |
| 5 | - 2nd Offense w/in 1 year | \$50.00 | Reso. 2007-117 |
| 6 | - 3rd Offense w/in 1 year | \$75.00 | Reso. 2007-117 |
| 7 | Small animals** | \$20.00 | Reso. 2007-117 |
| 8 | Medium Animals** | \$20.00 | Reso. 2007-117 |
| 9 | Large Animals** | \$20.00 | Reso. 2007-117 |

| Maintenance Fees (food/care per day) | | | |
|--------------------------------------|------------------|--------------------|-----------------------|
| # | Description | Current Fee/Charge | Resolution/ Ordinance |
| 1 | Dog | \$7.00 | Reso. 2007-117 |
| 2 | Cat | \$7.00 | Reso. 2007-117 |
| 3 | Small animals** | \$1.00 | Reso. 2007-117 |
| 4 | Medium Animals** | \$5.00 | Reso. 2007-117 |
| 5 | Large Animals** | \$5.00 | Reso. 2007-117 |

| Adoption Fees | | | |
|---------------|-------------|--------------------|-----------------------|
| # | Description | Current Fee/Charge | Resolution/ Ordinance |
| 1 | Dog | \$20.00 | Reso. 2007-117 |
| 2 | Cat | \$20.00 | Reso. 2007-117 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$50.00 | \$0 |
| NA | NA | \$8.00 | \$0 |
| NA | NA | \$100.00 | \$0 |
| NA | NA | \$15.00 | \$0 |
| NA | NA | \$150.00 | \$0 |
| NA | NA | \$19.00 | \$0 |
| NA | NA | \$6.00 | \$0 |
| NA | NA | \$7.00 | \$0 |
| NA | NA | \$8.00 | \$0 |
| NA | NA | \$20.00 | \$0 |
| NA | NA | \$20.00 | \$0 |
| NA | NA | \$15.00 | \$0 |
| NA | NA | \$6.00 | \$0 |
| NA | NA | \$6.00 | \$0 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$30.00 | \$0 |
| NA | NA | \$50.00 | \$0 |
| NA | NA | \$75.00 | \$0 |
| NA | NA | \$30.00 | \$0 |
| NA | NA | \$50.00 | \$0 |
| NA | NA | \$75.00 | \$0 |
| NA | NA | \$20.00 | \$0 |
| NA | NA | \$20.00 | \$0 |
| NA | NA | \$20.00 | \$0 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$7.00 | \$0 |
| NA | NA | \$7.00 | \$0 |
| NA | NA | \$1.00 | \$0 |
| NA | NA | \$5.00 | \$0 |
| NA | NA | \$5.00 | \$0 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$20.00 | \$0 |
| NA | NA | \$20.00 | \$0 |

Animal Control

| | | | |
|---|-------------------|---------|----------------|
| 3 | Other | \$20.00 | Reso. 2007-117 |
| 4 | Dog - Sr. Citizen | \$20.00 | Reso. 2007-117 |
| 5 | Cat - Sr. Citizen | \$20.00 | Reso. 2007-117 |

| | | | |
|----|----|---------|-----|
| NA | NA | \$20.00 | \$0 |
| NA | NA | \$20.00 | \$0 |
| NA | NA | \$20.00 | \$0 |

| Vaccination Fees | | | |
|------------------|-----------------------|--------------------|-----------------------|
| # | Description | Current Fee/Charge | Resolution/ Ordinance |
| 1 | Rabies | \$6.00 | Reso. 2007-117 |
| 2 | DHLPP | \$9.00 | Reso. 2007-117 |
| 3 | Bordetella | \$6.00 | Reso. 2007-117 |
| 4 | FVRCP | \$7.00 | Reso. 2007-117 |
| 5 | Drontel/Marquis Paste | \$10.00 | Reso. 2007-117 |
| 6 | Frontline | \$8.00 | Reso. 2007-117 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$6.00 | \$0 |
| NA | NA | \$9.00 | \$0 |
| NA | NA | \$6.00 | \$0 |
| NA | NA | \$7.00 | \$0 |
| NA | NA | \$10.00 | \$0 |
| NA | NA | \$8.00 | \$0 |

| Spay/Neuter Fees | | | |
|------------------|------------------------------|--------------------|-----------------------|
| # | Description | Current Fee/Charge | Resolution/ Ordinance |
| 1 | Dog - up to 20 lbs. - female | \$32.00 | Reso. 2007-117 |
| 2 | Dog - up to 20 lbs. - male | \$25.00 | Reso. 2007-117 |
| 3 | Dog - 21 - 40 lbs. - female | \$27.50 | Reso. 2007-117 |
| 4 | Dog - 21 - 40 lbs. - male | \$43.50 | Reso. 2007-117 |
| 5 | Dog - 41 - 60 lbs. - female | \$49.50 | Reso. 2007-117 |
| 6 | Dog - 41 - 60 lbs. - male | \$31.00 | Reso. 2007-117 |
| 7 | Dog - 61 - 80 lbs. - female | \$56.50 | Reso. 2007-117 |
| 8 | Dog - 61 - 80 lbs. - male | \$43.50 | Reso. 2007-117 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$32.00 | \$0 |
| NA | NA | \$25.00 | \$0 |
| NA | NA | \$27.50 | \$0 |
| NA | NA | \$43.50 | \$0 |
| NA | NA | \$49.50 | \$0 |
| NA | NA | \$31.00 | \$0 |
| NA | NA | \$56.50 | \$0 |
| NA | NA | \$43.50 | \$0 |

| Other Miscellaneous Fees | | | |
|--------------------------|-------------------------------|-------------------------------|-----------------------|
| # | Description | Current Fee/Charge | Resolution/ Ordinance |
| 1 | Animal redemption fee | \$20.00 | Reso. 2007-117 |
| 2 | Microchip Fee at adoption | \$10.00 | Reso. 2007-117 |
| 3 | Microchip Fee not at adoption | \$15.00 | Reso. 2007-117 |
| 4 | Owner requested euthanasia | \$10.00 | Reso. 2007-117 |
| 5 | Various other fees as needed | Riverside County fee schedule | Reso. 2007-117 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|-------------------------------|-------|
| NA | NA | \$20.00 | \$0 |
| NA | NA | \$10.00 | \$0 |
| NA | NA | \$15.00 | \$0 |
| NA | NA | \$10.00 | \$0 |
| NA | NA | Riverside County fee schedule | NA |

Notes

- ** Small animals (rabbit, chicken, etc.)
- Medium Animals (goat, sheep, calf, pig, etc.)
- Large Animals (horses, cows, etc.)

Community Services Department

| Municipal Pool | | | | | |
|----------------|-------------------------------------|--------------------|--------------------------|-------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 | Admissions | | | | |
| 1a | Open swim sessions Adults | \$2.50 | per person | | |
| 1b | Open swim sessions Children/Seniors | \$1.50 | per person | | |
| 2 | Lessons | | | | |
| 2a | Resident | \$40.00 | per person | | |
| 2b | Non-Resident | \$45.00 | per person | | |
| 3 | Private Rentals | \$110.00 | per hour/ 2 hour minimum | | |
| 4 | Cabana Rentals (during open swim) | \$60.00 | Per Reservation | | |

| Activities | | | | | |
|------------|--|--------------------|--------------------|------------------------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 | Youth Flag Football, Basketball & Soccer | \$30.00 | | | |
| 2 | Day Camp | \$50.00 | per child/per week | | |
| 3 | Contract Class Fees | \$20.00 - \$50.00 | monthly | Fees set by instructor | |
| 4 | Contract Class Fees | \$3.00 - \$5.00 | per class | Fees set by instructor | |
| 5 | Adult Sport Leagues - Softball | \$300.00 | per team | | |
| 6 | Adult Sport Leagues - Basketball | \$125.00 | per team | | |

| Community Center Rental | | | | | |
|-------------------------|------------------|--------------------|------|-------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 | Private Rates | | | | |
| 1a | Gymnasium | \$120.00 | | | |
| 1b | Large Mtg Room | \$60.00 | | | |
| 1c | Small Mtg Room | \$60.00 | | | |
| 1d | Kitchen & Gym | \$300.00 | | | |
| 2 | Non-Profit Rates | | | | |
| 2a | Gymnasium | \$60.00 | | | |
| 2b | Large Mtg Room | \$30.00 | | | |
| 2c | Small Mtg Room | \$30.00 | | | |
| 2d | Kitchen & Gym | \$175.00 | | | |

| Senior Center Rental | | | | | |
|----------------------|--------------------|--------------------|------|-------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 | Private Rates | | | | |
| 1a | Nutrition Site | \$85.00 | | | |
| 1b | Multi-Purpose Room | \$85.00 | | | |
| 2 | Non-Profit Rates | | | | |
| 2a | Nutrition Site | \$45.00 | | | |
| 2b | Multi-Purpose Room | \$45.00 | | | |

| Operation Cost | Subsidy % | Suggested Fee | Fee Δ |
|----------------|-----------|---------------|---------|
| \$4.70 | 36% | \$3.00 | \$0.50 |
| \$2.35 | 36% | \$1.50 | \$0.00 |
| \$46.97 | 4% | \$45.00 | \$5.00 |
| \$50.00 | 0% | \$50.00 | \$5.00 |
| \$161.80 | 0% | \$161.00 | \$51.00 |
| \$209.52 | 67% | \$69.00 | \$9.00 |

| Operation Cost | Subsidy % | Suggested Fee | Fee Δ |
|----------------|-----------|-------------------|---------|
| \$40.05 | 0% | \$40.00 | \$10.00 |
| \$76.90 | 22% | \$60.00 | \$10.00 |
| \$107.36 | 0% | \$20.00 - \$50.00 | \$0.00 |
| \$107.36 | 0% | \$3.00 - \$5.00 | \$0.00 |
| \$366.93 | 5% | \$350.00 | \$50.00 |
| \$291.93 | 51% | \$143.00 | \$18.00 |

| Operation Cost | Subsidy % | Suggested Fee | Fee Δ |
|----------------|-----------|---------------|---------|
| \$201.49 | 31% | \$140.00 | \$20.00 |
| \$82.03 | 15% | \$70.00 | \$10.00 |
| \$68.79 | 13% | \$60.00 | \$0.00 |
| \$329.46 | 0% | \$329.00 | \$29.00 |
| \$201.49 | 65% | \$70.00 | \$10.00 |
| \$82.03 | 57% | \$35.00 | \$5.00 |
| \$68.79 | 49% | \$35.00 | \$5.00 |
| \$329.46 | 39% | \$200.00 | \$25.00 |

| Operation Cost | Subsidy % | Suggested Fee | Fee Δ |
|----------------|-----------|---------------|---------|
| \$108.51 | 8% | \$100.00 | \$15.00 |
| \$92.03 | 2% | \$90.00 | \$5.00 |
| \$108.51 | 49% | \$55.00 | \$10.00 |
| \$82.03 | 33% | \$55.00 | \$10.00 |

Community Services Department

| Parks Facilities | | | | | |
|---------------------------|-----------------------------------|--------------------|----------|-------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 Private Rates | | | | | |
| 1a | Park Picnic Shelter | \$25.00 | | | |
| 1b | Ballfield | \$25.00 | | | |
| 1c | Ballfield Lights - 2 hour minimum | \$15.00 | per hour | | |
| 1e | Dysart Park | \$120.00 | | | |
| 1f | Amphitheater & Stage | \$35.00 | | | |
| 2 Non-Profit Rates | | | | | |
| 2a | Park Picnic Shelter | \$25.00 | | | |
| 2b | Ballfield | \$25.00 | | | |
| 2c | Ballfield Lights - 2 hour minimum | \$15.00 | per hour | | |
| 2e | Dysart Park | \$120.00 | | | |
| 2f | Amphitheater & Stage | \$30.00 | | | |

| Operation Cost | Subsidy % | Suggested Fee | Fee Δ |
|----------------|-----------|---------------|---------|
| \$43.52 | 31% | \$30.00 | \$5.00 |
| \$33.52 | 10% | \$30.00 | \$5.00 |
| \$61.61 | 72% | \$17.00 | \$2.00 |
| \$145.66 | 0% | \$145.00 | \$25.00 |
| \$45.01 | 0% | \$45.00 | \$10.00 |
| \$43.52 | 31% | \$30.00 | \$5.00 |
| \$30.01 | 0% | \$30.00 | \$5.00 |
| \$61.61 | 72% | \$17.00 | \$2.00 |
| \$145.66 | 0% | \$145.00 | \$25.00 |
| \$43.52 | 1% | \$43.00 | \$13.00 |

| Staffing Fees | | | | |
|---------------|--|--------------------|----------|-------|
| # | Description | Current Fee/Charge | Unit | Notes |
| 1 | Monday - Thursday 8:00am - 9:00pm | \$12.00 | per hour | |
| 2 | Monday - Thursday after 5pm, Fri, Sat, Sun and City Holidays | \$21.00 | per hour | |

| Operation Cost | Subsidy % | Suggested Fee | Fee Δ |
|----------------|-----------|---------------|--------|
| \$20.00 | 35% | \$13.00 | \$1.00 |
| \$27.15 | 1% | \$27.00 | \$6.00 |

100

| Fees | | | | |
|------|---|--------------------|----------------------|---------------|
| # | Description | Current Fee/Charge | Unit | Notes |
| 1 | Fuel Sales | Invoice + 25% | | Reso. 2015-67 |
| 2 | Tiedown Permanent | \$43.75 | per month | Reso. 2015-67 |
| 3 | Tiedown Temporary | \$4.00 | per night | Reso. 2015-67 |
| 4 | City Hangars - A/B Row | \$311.50 | per month | Reso. 2015-67 |
| 5 | City Hangars - A/B Corner | \$382.50 | per month | Reso. 2015-67 |
| 6 | City Hangars - C/D Row | \$278.75 | per month | Reso. 2015-67 |
| 7 | City Hangars - C/D Corner | \$349.75 | per month | Reso. 2015-67 |
| 8 | City Hangars - E Row | \$295.25 | per month | Reso. 2015-67 |
| 9 | City Hangars - E Corner | \$322.50 | per month | Reso. 2015-67 |
| 10 | City Hangars - F-1 | \$164.00 | per month | Reso. 2015-67 |
| 11 | Farrell/Cooper Hangars - FC B-1 thru FC B-8 | \$175.00 | per month | Reso. 2015-67 |
| 12 | Farrell/Cooper Hangars - FC C-1 thru FC D-e | \$186.00 | per month | Reso. 2015-67 |
| 13 | Farrell/Cooper Hangars - FC S-1 thru FC S-6 | \$49.25 | per month | Reso. 2015-67 |
| 14 | Farrell/Cooper Hangars - FC A & E | \$360.75 | per month | Reso. 2015-67 |
| 15 | Beasley Hangar | \$295.25 | per month | Reso. 2015-67 |
| 16 | Access Fees | \$20.00 | per plane, per month | Reso. 2015-67 |

[illegible]

Building Department Fees

| Fees | | | | | |
|------|---|--------------------|----------------|-------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 | Change of Occupancy | \$176.00 | | | Reso. 2006-114 |
| 2 | Research | \$88.00 | first 1/2 hour | | Reso. 2006-114 |
| 3 | Air handling/ heating or cooling unit replacement | New | | | |
| 4 | Additional plan review | New | | | |
| 5 | Additional plan review- Engineering | New | | | |
| 6 | Awning/ canopy (supported by building) | New | | | |
| 7 | Balcony/ deck | New | each | | |
| 8 | Balcony/ deck railing repair | New | | | |
| 9 | Carport- custom | New | each | | |
| 10 | Carport- ICC, IAPMO, handout | New | each | | |
| 11 | Cell tower- modifications | New | | | |
| 12 | Cell tower- new | New | each | | |
| 13 | Change of occupancy | New | | | |
| 14 | Demolition of building | New | each building | | |
| 15 | Electric panel replacement | New | | | |
| 16 | Exterior wall covering replacement (up to 400 s.f.) | New | | | |
| 17 | Fireplace- custom | New | each | | |
| 18 | Fireplace- pre-fabricated with engineering | New | each | | |
| 19 | Flag pole (over 20' in height) | New | each | | |
| 20 | Grease trap/ interceptor | New | | | |
| 21 | Hood- other than Type 1 (including ducts) | New | each | | |
| 22 | Hood- Type 1 (includes exhaust system) | New | | | |
| 23 | Inspection fee- hourly | New | | | |
| 24 | Job card- replace/ duplicate | New | | | |
| 25 | Lighting pole (up to 6) | New | | | |
| 26 | Lighting pole (up to 6 additional) | New | | | |
| 27 | Manufactured home- installation on private property | New | each | | |
| 28 | Modular unit- installation on private property | New | each | | |
| 29 | Patio cover- custom | New | each | | |
| 30 | Patio cover- metal, ICC, IAPMO | New | each | | |
| 31 | Patio cover- wood, ICC, IAPMO or handout | New | each | | |
| 32 | Patio enclosure | New | each | | |
| 33 | Plan check | New | | | |
| 34 | Plan check- Engineer | New | | | |
| 35 | Pool/spa- commercial | New | each | | |
| 36 | Pool/spa- residential custom | New | each | | |
| 37 | Pool/spa- residential fiberglass/ vinyl-lined | New | each | | |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|------------|-----------|---------------|-------|
| \$254.02 | 0% | \$254.00 | \$78 |
| \$230.83 | 43% | \$132.00 | \$44 |
| \$192.50 | 0% | \$192.00 | NA |
| \$161.67 | 0% | \$161.00 | NA |
| \$291.67 | 0% | \$291.00 | NA |
| \$250.68 | 0% | \$250.00 | NA |
| \$490.68 | 0% | \$490.00 | NA |
| \$296.52 | 0% | \$296.00 | NA |
| \$944.02 | 0% | \$944.00 | NA |
| \$490.68 | 0% | \$490.00 | NA |
| \$400.53 | 0% | \$400.00 | NA |
| \$1,418.03 | 0% | \$1,418.00 | NA |
| \$417.35 | 0% | \$417.00 | NA |
| \$408.18 | 0% | \$408.00 | NA |
| \$192.50 | 0% | \$192.00 | NA |
| \$421.67 | 0% | \$421.00 | NA |
| \$583.33 | 0% | \$583.00 | NA |
| \$548.33 | 0% | \$548.00 | NA |
| \$644.85 | 0% | \$644.00 | NA |
| \$330.00 | 0% | \$330.00 | NA |
| \$491.67 | 0% | \$491.00 | NA |
| \$629.17 | 0% | \$629.00 | NA |
| \$183.33 | 0% | \$183.00 | NA |
| \$55.00 | 0% | \$55.00 | NA |
| \$783.33 | 0% | \$783.00 | NA |
| \$172.50 | 0% | \$172.00 | NA |
| \$538.03 | 0% | \$538.00 | NA |
| \$658.87 | 0% | \$658.00 | NA |
| \$514.85 | 0% | \$514.00 | NA |
| \$256.10 | 0% | \$256.00 | NA |
| \$514.85 | 0% | \$514.00 | NA |
| \$560.68 | 0% | \$560.00 | NA |
| \$161.67 | 0% | \$161.00 | NA |
| \$291.67 | 0% | \$291.00 | NA |
| \$1,192.35 | 0% | \$1,192.00 | NA |
| \$844.85 | 0% | \$844.00 | NA |
| \$571.52 | 0% | \$570.00 | NA |

Building Department Fees

| | | | | | | |
|----|---|-----|---------------|--|--|--|
| 38 | Pool/spa- residential gunnite | New | | | | |
| 39 | Re-inspection | New | | | | |
| 40 | Re-roof- commercial (for each 3,000 s.f.) | New | | | | |
| 41 | Re-roof- multifamily (for each 3,000 s.f.) | New | | | | |
| 42 | Re-roof- SFD | New | each building | | | |
| 43 | Research- hourly | New | hourly | | | |
| 44 | Residential bathroom remodel- no structural/wall changes | New | | | | |
| 45 | Residential kitchen remodel- no structural/wall changes | New | | | | |
| 46 | Retrofit foundation for a modular or mobil unit | New | | | | |
| 47 | Sales office- conversion to residential or garage use | New | each | | | |
| 48 | Septic tank | New | each | | | |
| 49 | Sign- monument | New | each | | | |
| 50 | Sign- pole/ billboard | New | | | | |
| 51 | Sign- wall | New | | | | |
| 52 | Site investigation | New | | | | |
| 53 | Solar- commercial (each additional kw) | New | | | | |
| 54 | Solar- commercial (up to 4 kw) | New | | | | |
| 55 | Solar- ground mount | New | | | | |
| 56 | Solar- residential rooftop (more than 10 kw) | New | each | | | |
| 57 | Solar- residential rooftop (up to 10 kw) | New | | | | |
| 58 | Solar- residential water heater | New | | | | |
| 59 | Special Inspector application | New | | | | |
| 60 | Stairs- each flight | New | | | | |
| 61 | Storage racks (each 100 L.F.) | New | | | | |
| 62 | Temporary construction or sales trailer | New | | | | |
| 63 | Temporary electrical service | New | | | | |
| 64 | Temporary electrical service (each additional pole) | New | | | | |
| 65 | Utility release | New | | | | |
| 66 | Walk-in tub | New | | | | |
| 67 | Wall- combo (each 300 L.F.) | New | | | | |
| 68 | Wall- freestanding (each 300 L.F.) | New | | | | |
| 69 | Wall- plaster | New | | | | |
| 70 | Wall- retaining- custom (each 50 L.F.) | New | | | | |
| 71 | Wall- retaining- handout (each 50 L.F.) | New | | | | |
| 72 | Water heater replacement | New | | | | |
| 73 | Water/gas piping- installation, alteration or repair | New | each | | | |
| 74 | Window/door replacement- residential, no changes to framing | New | each | | | |

| | | | | | |
|--|----------|----|----------|----|----|
| | \$709.02 | 0% | \$709.00 | NA | NA |
| | \$110.00 | 0% | \$110.00 | NA | NA |
| | \$330.00 | 0% | \$330.00 | NA | NA |
| | \$330.00 | 0% | \$330.00 | NA | NA |
| | \$330.00 | 0% | \$330.00 | NA | NA |
| | \$110.00 | 0% | \$110.00 | NA | NA |
| | \$410.83 | 0% | \$410.00 | NA | NA |
| | \$434.02 | 0% | \$434.00 | NA | NA |
| | \$215.68 | 0% | \$215.00 | NA | NA |
| | \$215.68 | 0% | \$215.00 | NA | NA |
| | \$353.18 | 0% | \$353.00 | NA | NA |
| | \$676.67 | 0% | \$676.00 | NA | NA |
| | \$868.87 | 0% | \$868.00 | NA | NA |
| | \$279.28 | 0% | \$279.00 | NA | NA |
| | \$444.85 | 0% | \$444.00 | NA | NA |
| | \$198.33 | 0% | \$198.00 | NA | NA |
| | \$382.77 | 0% | \$382.00 | NA | NA |
| | \$790.68 | 0% | \$790.00 | NA | NA |
| | \$595.68 | 0% | \$595.00 | NA | NA |
| | \$423.18 | 0% | \$423.00 | NA | NA |
| | \$403.18 | 0% | \$403.00 | NA | NA |
| | \$55.00 | 0% | \$55.00 | NA | NA |
| | \$354.17 | 0% | \$354.00 | NA | NA |
| | \$260.00 | 0% | \$260.00 | NA | NA |
| | \$247.50 | 0% | \$247.00 | NA | NA |
| | \$261.52 | 0% | \$261.00 | NA | NA |
| | \$183.33 | 2% | \$180.00 | NA | NA |
| | \$192.50 | 0% | \$192.00 | NA | NA |
| | \$330.00 | 0% | \$330.00 | NA | NA |
| | \$513.33 | 0% | \$513.00 | NA | NA |
| | \$536.52 | 0% | \$536.00 | NA | NA |
| | \$536.52 | 0% | \$536.00 | NA | NA |
| | \$894.02 | 0% | \$894.00 | NA | NA |
| | \$444.85 | 0% | \$444.00 | NA | NA |
| | \$215.68 | 0% | \$215.00 | NA | NA |
| | \$475.83 | 0% | \$475.00 | NA | NA |
| | \$410.83 | 0% | \$410.00 | NA | NA |

BUILDING PERMIT FEES - CONSTRUCTION TYPES: I FR, II FR

| UBC Class | UBC Occupancy | Square Footage | Old Construction Fee Schedule | | New Construction Fee Schedule - 100% Cost Recovery | |
|--|--|----------------|-------------------------------|--|--|--|
| Commercial- New | Commercial- New | 1,001 | 25.31 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. | 32.29 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. |
| | | 5,001 | 22.02 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. | 37.05 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. |
| | | 10,001 | 7.45 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 20,000 s.f. | 25.18 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 20,000 s.f. |
| | | 20,001 | 7.54 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 50,000 s.f. | 6,654.10 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 50,000 s.f. |
| | | 50,001 | 8.31 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 100,000 s.f. | 9,172.22 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 100,000 s.f. |
| Tenant Improvements | Tenant Improvements | 100,001 | 11.10 | for each additional 100 s.f. or fraction thereof | 12,447.08 plus | for each additional 100 s.f. or fraction thereof |
| | | 1 | 15.77 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 800 s.f. | 16,204.68 plus | for each additional 100 s.f. or fraction thereof |
| | | 801 | 13.78 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,250 s.f. | \$2,270.22 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 800 s.f. |
| | | 1,251 | 4.55 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,500 s.f. | 7,256.88 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,250 s.f. |
| | | 2,501 | 4.83 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. | 3,209.62 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,500 s.f. |
| Industrial - New | Industrial - New | 5,001 | 5.15 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 12,500 s.f. | 4,031.60 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. |
| | | 12,501 | 6.95 | for each additional 100 s.f. or fraction thereof | 4,840.53 plus | for each additional 100 s.f. or fraction thereof |
| | | 1 | 22.47 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. | 5,688.60 plus | for each additional 100 s.f. or fraction thereof |
| | | 5,001 | 19.35 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. | \$3,157.43 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. |
| | | 10,001 | 16.36 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 20,000 s.f. | 24.01 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. |
| Residential- New (single or multi family- per dwelling unit) | Residential- New (single or multi family- per dwelling unit) | 1,001 | 6.94 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 50,000 s.f. | 5,205.85 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 20,000 s.f. |
| | | 5,001 | 6.20 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 100,000 s.f. | 6,771.52 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 50,000 s.f. |
| | | 10,001 | 7.53 | for each additional 100 s.f. or fraction thereof | 8,311.10 plus | for each additional 100 s.f. or fraction thereof |
| | | 50,001 | 9.75 | for each additional 100 s.f. or fraction thereof | 10,868.36 plus | for each additional 100 s.f. or fraction thereof |
| | | 100,001 | 9.75 | for each additional 100 s.f. or fraction thereof | 10,868.36 plus | for each additional 100 s.f. or fraction thereof |
| Residential- Addition (single or multi family) | Residential- Addition (single or multi family) | 1 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 800 s.f. | \$3,013.91 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 800 s.f. |
| | | 801 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,200 s.f. | 3,248.76 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,200 s.f. |
| | | 1,201 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,000 s.f. | 52.19 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,000 s.f. |
| | | 2,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 3,000 s.f. | 81.55 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 3,000 s.f. |
| | | 3,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 4,000 s.f. | 52.19 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 4,000 s.f. |
| Residential- Remodel (single or multi family) | Residential- Remodel (single or multi family) | 4,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 6,000 s.f. | 3,982.46 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 6,000 s.f. |
| | | 6,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. | 4,527.40 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. |
| | | 10,001 | n.a. | for each additional 100 s.f. or fraction thereof | 5,284.14 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. |
| | | 20,001 | n.a. | for each additional 100 s.f. or fraction thereof | 6,275.73 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 20,000 s.f. |
| | | 30,001 | n.a. | for each additional 100 s.f. or fraction thereof | 7,384.74 plus | for each additional 100 s.f. or fraction thereof |
| Shell Buildings | Shell Buildings | 1 | 90.73 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 300 s.f. | \$2,087.58 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 300 s.f. |
| | | 301 | 79.21 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 500 s.f. | 2,244.13 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 500 s.f. |
| | | 501 | 26.39 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 800 s.f. | 221.80 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 800 s.f. |
| | | 801 | 27.51 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,500 s.f. | 2,687.73 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,500 s.f. |
| | | 1,501 | 29.70 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,000 s.f. | 3,053.06 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,000 s.f. |
| Garage/ Storage/ Workshop | Garage/ Storage/ Workshop | 2,001 | 39.93 | for each additional 100 s.f. or fraction thereof | 3,587.89 plus | for each additional 100 s.f. or fraction thereof |
| | | 3,001 | 70.95 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 300 s.f. | 4,135.98 plus | for each additional 100 s.f. or fraction thereof |
| | | 501 | 63.35 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 500 s.f. | 147.35 | for each additional 100 s.f. or fraction thereof |
| | | 1,501 | 18.47 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,500 s.f. | 52.19 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 500 s.f. |
| | | 2,001 | 24.85 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,000 s.f. | 143.52 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,000 s.f. |
| Garage/ Storage/ Workshop | Garage/ Storage/ Workshop | 1 | 32.01 | for each additional 100 s.f. or fraction thereof | 46.60 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 500 s.f. |
| | | 1,001 | 11.21 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,000 s.f. | 15.67 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,000 s.f. |
| | | 1,001 | 9.75 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. | 22.47 | for each additional 100 s.f. or fraction thereof |
| | | 5,001 | 3.32 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. | 36.53 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,000 s.f. |
| | | 10,001 | 3.30 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 20,000 s.f. | 13.37 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. |
| Garage/ Storage/ Workshop | Garage/ Storage/ Workshop | 20,001 | 3.71 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 50,000 s.f. | 18.27 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 10,000 s.f. |
| | | 50,001 | 4.92 | for each additional 100 s.f. or fraction thereof | 8.74 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 20,000 s.f. |
| | | 1,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 400 s.f. | 3.83 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 50,000 s.f. |
| | | 401 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 600 s.f. | 5.08 | for each additional 100 s.f. or fraction thereof |
| | | 601 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,000 s.f. | \$1,265.58 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 400 s.f. |
| Garage/ Storage/ Workshop | Garage/ Storage/ Workshop | 1,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,500 s.f. | 1,393.01 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 600 s.f. |
| | | 1,501 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,000 s.f. | 1,526.53 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,000 s.f. |
| | | 2,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 3,000 s.f. | 39.14 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 1,500 s.f. |
| | | 3,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 4,000 s.f. | 33.92 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 2,000 s.f. |
| | | 4,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 5,000 s.f. | 20.61 | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 3,000 s.f. |
| Garage/ Storage/ Workshop | Garage/ Storage/ Workshop | 5,001 | n.a. | for each additional 100 s.f. or fraction thereof | 27.34 | for each additional 100 s.f. or fraction thereof |
| | | 10,001 | n.a. | for each additional 100 s.f. or fraction thereof | 1,944.04 plus | for each additional 100 s.f. or fraction thereof |
| | | 20,001 | n.a. | for each additional 100 s.f. or fraction thereof | 7,084.66 plus | for each additional 100 s.f. or fraction thereof |
| | | 30,001 | n.a. | for each additional 100 s.f. or fraction thereof | 1,265.58 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 400 s.f. |
| | | 40,001 | n.a. | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 600 s.f. | 1,393.01 plus | for each additional 100 s.f. or fraction thereof > half of 100 s.f., to and including 400 s.f. |

Planning Department

| Planning Fees | | | | | | |
|---------------|---|-----------------------------|---------|-------------|-----------------------|--|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance | |
| 1 | Adult Ent Zoning Permit | \$7,562.00 | | | Reso. 2006-114 | |
| 2 | Annexation Fee | \$4,489.00 | | | Reso. 2006-114 | |
| 3 | Appeal of PC Decision | \$7,155.00 | | | Reso. 2006-114 | |
| 4 | Appeal of Planning Dept. Decision | \$4,942.00 | | | Reso. 2006-114 | |
| 5 | Certificate of Completion/Lot Line Adj | \$1,086.00 | | | Reso. 2006-114 | |
| 6 | Clarification of Ambiguity/Omission | \$1,723.00 | | | Reso. 2006-114 | |
| 7 | Conditional Use Permit | \$4,779.00 | | | Reso. 2006-114 | |
| 8 | Conditional Use Permit Amend | \$7,211.00 | | | Reso. 2006-114 | |
| 9 | CUP - sexually oriented business | \$5,031.00 | | | Reso. 2006-114 | |
| 10 | Design Review | \$4,904.00 | | | Reso. 2006-114 | |
| 11 | Design Review Amend | New | | | | |
| 12 | Development Agreements | \$8,352.00 | Deposit | | Reso. 2006-114 | |
| 13 | ElR-city Admin Charge | \$6,417 + consultant's fees | Deposit | | Reso. 2006-114 | |
| 14 | Environmental - Mitigation Monitoring | New | Deposit | | | |
| 15 | Environmental Assessment - Exemption | New | | | Reso. 2006-114 | |
| 16 | Environmental Assessment - ND or MND | \$3,124.00 | | | Reso. 2006-114 | |
| 17 | Environmental Filing Fee/ Environmental Fish and Game Fee | New | | | | |
| 18 | Extension of Time, CUP or Design Review | New | | | | |
| 19 | Final Parcel Map | \$4,379.00 | | | Reso. 2006-114 | |
| 20 | Final Tract Map (51 + lots) | \$8,195.00 | | Plus 70/lot | | |
| 21 | Final Tract Map (first 50 lot) | \$4,885.00 | | | Reso. 2006-114 | |
| 22 | General Plan Amendment (Map) | \$6,192.00 | | | Reso. 2006-114 | |
| 23 | General Plan Amendment (Text) | \$6,900.00 | | | | |
| 24 | Landscape - minor | \$884.00 | | | Reso. 2006-114 | |
| 25 | Landscape review - major | \$2,030.00 | | | Reso. 2006-114 | |
| 26 | Lot Line Adjustment | New | | | | |
| 27 | Lot Merger | \$761.00 | | | Reso. 2006-114 | |
| 28 | Marijuana Cultivation Permit | \$170.00 | | | Reso. 2017-24 | |
| 29 | Minor develop plan review - SFD | \$890.00 | | | Reso. 2006-114 | |
| 30 | Minor modification of an Application | \$2,465.00 | | | Reso. 2006-114 | |
| 31 | Mural permit | \$1,310.00 | | | Reso. 2006-114 | |
| 32 | Planning letters | \$55- \$80 | | | Reso. 2006-114 | |
| 33 | Pre App Review | New | | | Reso. 2006-114 | |
| 34 | Request for Public Hearing | \$1,802.00 | | | Reso. 2006-114 | |
| 35 | Sign Permit - Freestanding Sign | New | | | | |
| 36 | Sign Permit - Panel Change Only | New | | | | |
| 37 | Sign Review | \$537.00 | | | Reso. 2006-114 | |
| 38 | Site Plan Review | \$5,885.00 | | | Reso. 2006-114 | |
| 39 | Specific Plan | \$9,863.00 | Deposit | | Reso. 2006-114 | |
| 40 | Specific Plan Amend | \$10,405.00 | Deposit | | Reso. 2006-114 | |
| 41 | Temp Signs | \$235.00 | | | Reso. 2006-114 | |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-------------|-----------|---------------|----------|
| \$978.81 | 0% | \$978.00 | -\$6,584 |
| \$8,843.39 | 0% | \$8,843.00 | \$4,354 |
| \$2,161.09 | 0% | \$2,161.00 | -\$4,994 |
| \$3,830.66 | 0% | \$3,830.00 | -\$1,112 |
| \$1,963.86 | 0% | \$1,963.00 | \$877 |
| \$784.00 | 0% | \$784.00 | -\$939 |
| \$5,045.37 | 0% | \$5,045.00 | \$266 |
| \$4,702.19 | 0% | \$4,702.00 | -\$2,509 |
| \$2,640.85 | 0% | \$2,640.00 | -\$2,391 |
| \$6,209.10 | 0% | \$6,209.00 | \$1,305 |
| \$4,801.67 | NA | \$4,801.00 | NA |
| \$26,008.09 | 0% | \$26,008.00 | \$17,656 |
| \$13,226.57 | 0% | \$13,226.00 | \$6,809 |
| NA | NA | \$5,000.00 | NA |
| \$278.55 | NA | \$278.00 | NA |
| \$8,488.59 | 0% | \$8,488.00 | \$5,364 |
| NA | NA | Actual Cost | NA |
| \$740.70 | 0% | \$740.00 | NA |
| \$958.38 | 0% | \$958.00 | -\$3,421 |
| \$1,885.73 | 0% | \$1,885.00 | -\$6,310 |
| \$1,514.79 | 0% | \$1,514.00 | -\$3,371 |
| \$8,615.44 | 0% | \$8,615.00 | \$2,423 |
| \$7,117.30 | 0% | \$7,117.00 | \$217 |
| \$982.98 | 0% | \$982.00 | \$98 |
| \$1,075.72 | 0% | \$1,075.00 | -\$955 |
| \$849.82 | NA | \$849.00 | NA |
| \$725.71 | 0% | \$725.00 | -\$36 |
| \$826.72 | 0% | \$826.00 | \$656 |
| \$937.93 | 0% | \$937.00 | \$47 |
| \$1,338.99 | 0% | \$1,338.00 | -\$1,127 |
| \$697.32 | 0% | \$697.00 | -\$613 |
| \$166.96 | 1% | \$166.00 | \$86 |
| \$1,457.41 | NA | No Charge | NA |
| \$2,233.23 | 0% | \$2,233.00 | \$431 |
| \$525.80 | 0% | \$525.00 | NA |
| \$108.42 | 0% | \$108.00 | NA |
| \$278.90 | 0% | \$278.00 | -\$259 |
| \$907.25 | 0% | \$907.00 | -\$4,978 |
| \$16,133.38 | 0% | \$16,133.00 | \$6,270 |
| \$11,656.67 | 0% | \$11,656.00 | \$1,251 |
| \$278.90 | 0% | \$278.00 | \$43 |

Planning Department

| Planning Fees | | | | | |
|---------------|--|--------------------|---------|-------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 42 | Temp use permit | \$1,001.00 | | | Reso. 2006-114 |
| 43 | Tentative Map Time Extension | \$4,258.00 | | | Reso. 2006-114 |
| 44 | Tentative Parcel Map | \$9,811.00 | | | Reso. 2006-114 |
| 45 | Tentative Tract Map | \$7,757.00 | Deposit | | Reso. 2006-114 |
| 46 | Tentative Tract Map (50 lots or more) | New | | | |
| 47 | Tentative Tract Map Condition Monitoring | New | Deposit | | |
| 48 | Variance | \$4,292.00 | | | Reso. 2006-114 |
| 49 | Zone Change | \$8,524.00 | | | Reso. 2006-114 |
| 50 | Zone Text Amend. | \$6,900.00 | | | Reso. 2006-114 |

Note: For efforts above and beyond scope of original submittal, additional cost may apply.

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-------------|-----------|---------------|---------|
| \$1,113.12 | 0% | \$1,113.00 | \$112 |
| \$3,835.33 | 0% | \$3,835.00 | -\$423 |
| \$8,860.53 | 0% | \$8,860.00 | -\$951 |
| \$9,543.68 | 0% | \$9,543.00 | \$1,786 |
| \$10,030.99 | 0% | \$10,030.00 | NA |
| NA | NA | \$5,000.00 | NA |
| \$4,607.07 | 0% | \$4,607.00 | \$315 |
| \$7,525.02 | 0% | \$7,525.00 | -\$999 |
| \$7,557.33 | 0% | \$7,557.00 | \$657 |

Customer Service/Utility Billing Department

| Water Utility Fees | | | | | |
|--------------------|--|--------------------|--------------|-------------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 | Deposit | \$50.00 | per 1,000 SF | | |
| 2 | Service Fee | \$27.00 | per 1,000 SF | | |
| 3 | Same day turn on fee | \$43.00 | per 1,000 SF | | |
| 4 | Service fee | \$30.00 | per 1,000 SF | | |
| 5 | Water meter reinstall fee | \$95.00 | per 1,000 SF | | |
| 6 | After p.m. t/on fee | \$146.00 | per 1,000 SF | | |
| 7 | Construction water meter deposit (hydrant meter) | \$500.00 | per 1,000 SF | | |
| 8 | Diversion of service fee | \$250.00 | per 1,000 SF | 1st offense | |
| 9 | Diversion of service | \$500.00 | per 1,000 SF | 2nd offense | |
| 10 | Service charge - 5/8 meter | \$20.94 | per 1,000 SF | | Ord. 1428 |
| 11 | Service charge - 3/4 meter | \$20.94 | per 1,000 SF | | Ord. 1428 |
| 12 | Service charge - 1" meter | \$31.75 | per 1,000 SF | | Ord. 1428 |
| 13 | 0-12 HCF | \$1.84 | per 1,000 SF | | Ord. 1428 |
| 14 | 13-25 HCF | \$2.34 | per 1,000 SF | | Ord. 1428 |
| 15 | 26+ HCF | \$2.64 | per unit | | Ord. 1428 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|---------|
| NA | NA | \$50.00 | \$0.00 |
| NA | NA | \$27.00 | \$0.00 |
| NA | NA | \$43.00 | \$0.00 |
| NA | NA | \$30.00 | \$0 |
| NA | NA | \$95.00 | \$0 |
| NA | NA | \$146.00 | \$0 |
| NA | NA | \$1,500.00 | \$1,000 |
| NA | NA | \$250.00 | \$0 |
| NA | NA | \$500.00 | \$0 |
| NA | NA | \$20.94 | \$0 |
| NA | NA | \$20.94 | \$0 |
| NA | NA | \$31.75 | \$0 |
| NA | NA | \$1.84 | \$0 |
| NA | NA | \$2.34 | \$0 |
| NA | NA | \$2.64 | \$0 |

| Sewer fees | | | | |
|------------|---------------|--------------------|------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | Sewer deposit | \$30.00 | | |
| 2 | Sewer-1 edu | \$20.48 | | |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$30.00 | \$0 |
| NA | NA | \$20.48 | \$0 |

| Trash fees | | | | |
|------------|------------------------|--------------------|------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | Trash deposit | \$30.00 | | |
| 2 | Residential set up fee | \$10.81 | | |
| 3 | Commercial set up fee | \$18.03 | | |
| 4 | Industrial set up fee | \$18.03 | | |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$30.00 | \$0 |
| NA | NA | \$10.81 | \$0 |
| NA | NA | \$18.03 | \$0 |
| NA | NA | \$18.03 | \$0 |

| Miscellaneous Fees | | | | |
|--------------------|---------------------------|--------------------|------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | Delinquent fee | \$13.50 | | |
| 2 | Returned check fee | \$25.00 | | |
| 3 | Returned check hanger fee | \$13.50 | | |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| NA | NA | \$13.50 | \$0 |
| NA | NA | \$25.00 | \$0 |
| NA | NA | \$13.50 | \$0 |

| Electric Utility Fees | | | | |
|-----------------------|--|--------------------|------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | Service Turn-on (standby/ after hours) | \$191.00 | | |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| \$296.48 | 4% | \$286.00 | \$95 |

Customer Service/Utility Billing Department

| | | | | | | |
|----|---|----------|-----------|--|--|--|
| 2 | Reconnection Charge (Additional) OH or UG service terminated by electric crew | \$265.00 | | | | |
| 3 | Reconnection Charge (Additional) Service Drop removed by electric crew | \$265.00 | | | | |
| 4 | Trespass/Diversion | \$250.00 | | 1st Offense | | |
| 5 | Trespass/Diversion | \$500.00 | | 2nd Offense | | |
| 6 | Customer Requested Electric Operations Service Call "Trip Charge" | New | | Charge is assessed if an additional trip is required to complete the service call, due to customer oversight | | |
| 7 | Non-remote meter read | New | per month | | | |
| 8 | Customer service fee | \$3.00 | | | | |
| 9 | Street lighting fee | \$2.00 | | | | |
| 10 | Residential Rates | | | | | |
| 11 | Bear baseline 308kwh-558kwh | \$0.10 | | | | |
| 12 | Baseline 308kw-558kwh | \$0.17 | | | | |
| 13 | Non-Baseline 1000kwh-1500kwh | \$0.29 | | | | |
| 14 | Commercial Rates | \$0.20 | | | | |
| 15 | Electric Deposit with Air | | | | | |
| 16 | 1 bedroom | \$60.00 | | | | |
| 17 | 2 bedroom | \$65.00 | | | | |
| 18 | 3 bedroom | \$95.00 | | | | |
| 19 | 4 bedroom | \$120.00 | | | | |
| 20 | 5 bedroom | \$145.00 | | | | |
| 21 | Electric Deposit without Air | | | | | |
| 22 | 1 bedroom | \$45.00 | | | | |
| 23 | 2 bedroom | \$45.00 | | | | |
| 24 | 3 bedroom | \$65.00 | | | | |
| 25 | 4 bedroom | \$80.00 | | | | |
| 26 | 5 bedroom | \$95.00 | | | | |
| 27 | Electric only residential accounts with Air | | | | | |
| 28 | 1 bedroom | \$60.00 | | | | |
| 29 | 2 bedroom | \$85.00 | | | | |
| 30 | 3 bedroom | \$120.00 | | | | |
| 31 | 4 bedroom | \$150.00 | | | | |
| 32 | 5 bedroom | \$180.00 | | | | |
| 33 | Electric only residential accounts without Air | | | | | |
| 34 | 1 bedroom | \$45.00 | | | | |
| 35 | 2 bedroom | \$45.00 | | | | |
| 36 | 3 bedroom | \$90.00 | | | | |
| 37 | 4 bedroom | \$110.00 | | | | |
| 38 | 5 bedroom | \$130.00 | | | | |
| 39 | Turn on Service fee (if scheduled) | \$27.00 | | | | |
| 40 | Turn on Service fee (same day) | \$43.00 | | | | |
| 41 | Electric reconnect fee | \$30.00 | | | | |

| | | | |
|----------|-----|----------|-------|
| \$558.83 | 29% | \$397.00 | \$132 |
| \$262.17 | 0% | \$262.00 | -\$3 |
| NA | NA | \$300.00 | \$50 |
| NA | NA | \$600.00 | \$100 |
| \$124.68 | 1% | \$124.00 | NA |
| NA | NA | \$10.00 | NA |
| NA | NA | \$3.00 | 0 |
| NA | NA | \$2.00 | 0 |
| NA | NA | \$0.10 | 0 |
| NA | NA | \$0.17 | 0 |
| NA | NA | \$0.29 | 0 |
| NA | NA | \$0.20 | 0 |
| NA | NA | \$60.00 | 0 |
| NA | NA | \$65.00 | 0 |
| NA | NA | \$95.00 | 0 |
| NA | NA | \$120.00 | 0 |
| NA | NA | \$145.00 | 0 |
| NA | NA | \$45.00 | 0 |
| NA | NA | \$45.00 | 0 |
| NA | NA | \$65.00 | 0 |
| NA | NA | \$80.00 | 0 |
| NA | NA | \$95.00 | 0 |
| NA | NA | \$60.00 | 0 |
| NA | NA | \$85.00 | 0 |
| NA | NA | \$120.00 | 0 |
| NA | NA | \$150.00 | 0 |
| NA | NA | \$180.00 | 0 |
| NA | NA | \$45.00 | 0 |
| NA | NA | \$45.00 | 0 |
| NA | NA | \$90.00 | 0 |
| NA | NA | \$110.00 | 0 |
| NA | NA | \$130.00 | 0 |
| NA | NA | \$27.00 | 0 |
| NA | NA | \$43.00 | 0 |
| NA | NA | \$30.00 | 0 |

Customer Service/Utility Billing Department

| | | | | | | |
|----|-----------------------------------|----------|--|-------------|--|--|
| 42 | Electric reconnect fee (same day) | \$43.00 | | | | |
| 43 | Electric reconnect after hours | \$206.00 | | | | |
| 44 | Reconnect at pole | \$265.00 | | | | |
| 45 | Electric meter testing | \$89.00 | | | | |
| 46 | Temporary electric pole deposit | \$50.00 | | | | |
| 47 | Electric temporary pole service | \$89.00 | | | | |
| 48 | Diversion of service fee | \$250.00 | | 1st offense | | |
| 49 | Diversion of service | \$500.00 | | 2nd offense | | |

| | | | | |
|----|----|----------|---|--|
| NA | NA | \$43.00 | 0 | |
| NA | NA | \$206.00 | 0 | |
| NA | NA | \$265.00 | 0 | |
| NA | NA | \$89.00 | 0 | |
| NA | NA | \$50.00 | 0 | |
| NA | NA | \$89.00 | 0 | |
| NA | NA | \$250.00 | 0 | |
| NA | NA | \$500.00 | 0 | |

Utility

| Electric Utility Fees | | | | | |
|-----------------------|--|--------------------|----------|--|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 | Meter Test/2nd request within one year | \$89.00 | | | |
| 2 | Meter Changeout - Customer Required (single phase) | \$113.00 | | | |
| 3 | Meter Changeout (3 phase) | New | | | |
| 4 | Temporary OH Electric Service | \$176.00 | | Time & Materials | |
| 5 | Temporary UG Electric Service | | | Time & Materials | |
| 6 | Preliminary Electric Service Assessment Fee | New | | | |
| 7 | Extension or relocation of Distribution lines and or facilities (single phase) | New | | Includes Engineering, Time & Materials | |
| 8 | Extension or relocation of Distribution lines and or facilities (3 phase) | New | | Includes Engineering, Time & Materials | |
| 9 | Electric Line Extension for new development of less than 10 units | New | | Time & Materials | |
| 10 | Electric Line Extension for new track development 10+ units | \$1,400.00 | per unit | Includes single phase primary (size & length), single phase transformer (size), secondary cable (size & length), service cable (size & length) labor, equipment and inspections. | |
| 11 | Cable and equipment installed in developer supplied sub-structures | New | | Time & Materials | |
| 12 | Solar Electric Utility application & plan check | New | | | |
| 13 | Customer Required Inspection Fee | New | | | |
| 14 | Customer Required Inspection Fee after 2nd review | New | | due to customer non-compliance | |
| 15 | Additional Plan Check Fee after 2nd review | New | | due to customer non-compliance | |
| 16 | Additional Solar Plan Check Fee after 2nd review | New | | due to customer non-compliance | |
| 17 | Residential panel changeout up to 125 amp. | New | | Includes 2 inspections, disconnect & reconnect, Time & Materials | |
| 18 | Residential panel changeout 200+ amps | New | | Includes 2 inspections, disconnect & reconnect, Time & Materials | |
| 19 | Commercial service panel upgrade | New | | Time & Materials | |
| 20 | Multi-unit dwelling new service or panel upgrade | New | | Time & Materials | |
| 21 | Old Technology Meter Installation | New | | | |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|------------|-----------|---------------|-------|
| \$182.14 | 27% | \$133.00 | \$44 |
| \$307.14 | 45% | \$169.00 | \$56 |
| \$596.14 | 0% | \$596.00 | NA |
| NA | NA | Actual Cost | NA |
| NA | NA | Actual Cost | NA |
| \$237.70 | 0% | \$237.00 | NA |
| Variable | NA | Actual Cost | NA |
| Variable | NA | Actual Cost | NA |
| Variable | NA | Actual Cost | NA |
| \$1,700.00 | 0% | \$1,700.00 | \$300 |
| Variable | NA | Actual Cost | NA |
| \$135.94 | 1% | \$135.00 | NA |
| \$153.36 | 0% | \$153.00 | NA |
| \$198.56 | 0% | \$198.00 | NA |
| \$118.85 | 1% | \$118.00 | NA |
| \$60.86 | 1% | \$60.00 | NA |
| Variable | NA | Actual Cost | NA |
| Variable | NA | Actual Cost | NA |
| Variable | NA | Actual Cost | NA |
| Variable | NA | Actual Cost | NA |
| NA | NA | \$75.00 | NA |

Police

| Fees | | | | | |
|------|--|------------------------|------|-----------------|-----------------------|
| # | Description | Fee (Penalty/Late Fee) | Unit | Governing Code | Resolution/ Ordinance |
| 1 | Prohibited Stopping or Parking at red curb | \$45.00* | | 13-21 BMC | Reso. 1993-110 |
| 2 | Prohibited Stopping or Parking | \$58.00* | | 13-22A BMC | Reso. 1993-110 |
| 3 | Parking not to Obstruct Traffic | \$58.00* | | 13-23 BMC | Reso. 1993-110 |
| 4 | All night and vehicle maintenance parking prohibited | \$50.00*/\$50.00 | | 13-24 BMC | Reso. 1993-110 |
| 5 | Standing or Parking on one-way roadway | \$45.00*/\$45.00 | | 13-25 BMC | Reso. 1993-110 |
| 6 | Parking on grades | \$45.00*/\$45.00 | | 13-26 BMC | Reso. 1993-110 |
| 7 | Unlawful parking--peddlers, vendors | \$80.00*/\$80.00 | | 13-27 BMC | Reso. 1993-110 |
| 8 | Temporary parking restrictions | \$45.00*/\$45.00 | | 13-28 BMC | Reso. 1993-110 |
| 9 | Time limit parking zones -- green curbs | \$58.00* | | 13-29 BMC | Reso. 1993-110 |
| 10 | Parking within space markings | \$45.00*/\$45.00 | | 13-30 BMC | Reso. 1993-110 |
| 11 | Parking in freight and passenger loading zones--time limits | \$45.00*/\$45.00 | | 13-32 BMC | Reso. 1993-110 |
| 12 | Stopping in Alley | \$58.00* | | 13-33 BMC | Reso. 1993-110 |
| 13 | Designated bus and taxicab zones | \$80.00*/\$80.00 | | 13-34 BMC | Reso. 1993-110 |
| 14 | Restricted use of Bus and Taxicab zones | \$58.00* | | 13-35 BMC | Reso. 1993-110 |
| 15 | Trailer or semi-trailer parking prohibited | \$80.00*/\$80.00 | | 13-39 BMC | Reso. 1993-110 |
| 16 | Commercial Parking in Business & Residential districts | \$80.00*/\$80.00 | | 13-40 BMC | Reso. 1993-110 |
| 17 | Parking in excess of 72 hours | \$45.00* | | 10.12.045 BMC | Ordli. 1375 |
| 18 | Commercial vehicle -- parking prohibited | \$113.00* | | 10.16.020 BMC | Ordli. 1390 |
| 19 | Vehicle parked transporting animals/nuisance | \$100.00* | | 10.16.020A1 BMC | Ordli. 1390 |
| 20 | Vehicle parked with hazardous substance within city | \$100.00* | | 10.16.020A2 BMC | Ordli. 1390 |
| 21 | Vehicle parked on road for repair | \$100.00* | | 10.16.020A3 BMC | Ordli. 1390 |
| 22 | Commercial vehicles over 10,000 lbs. parking in residential area | \$113.00* | | 10.16.020B1 BMC | Ordli. 1390 |
| 23 | Commercial vehicles over 10,000 lbs. parking on lot/unimproved | \$113.00* | | 10.16.020B2 BMC | Ordli. 1390 |
| 24 | Commercial vehicles over 10,000 lbs. parking within 100 ft of residential area | \$113.00* | | 10.16.020B3 BMC | Ordli. 1390 |
| 25 | Commercial vehicles over 10,000 lbs. parking within 150 ft of driveway opening | \$113.00* | | 10.16.020B4 BMC | Ordli. 1390 |
| 26 | Commercial vehicles over 10,000 lbs. parking in commercial property | \$113.00* | | 10.16.020B5 BMC | Ordli. 1390 |
| 27 | Commercial vehicles over 10,000 lbs. parking in non-residential property | \$113.00* | | 10.16.020B6 BMC | Ordli. 1390 |
| 28 | Commercial vehicles over 10,000 lbs. parking in alley | \$113.00* | | 10.16.020B7 BMC | Ordli. 1390 |
| 29 | Commercial vehicles over 10,000 lbs. parking adjacent to public facility | \$113.00* | | 10.16.020B8 BMC | Ordli. 1390 |
| 30 | Commercial vehicles over 10,000 lbs. unattached trailer | \$113.00* | | 10.16.020B9 BMC | Ordli. 1390 |
| 31 | Commercial vehicles over 10,000 lbs. idling over 15 minutes | \$113.00* | | 10.16.020C BMC | Ordli. 1390 |
| 32 | Unregistered vehicle | \$73.00* | | 4000A CVC | Reso. 1993-110 |
| 33 | Display of license plate | \$73.00* | | 5200 CVC | |
| 34 | Improper Display of Tabs | \$30.00* | | 5204A CVC | Reso. 1993-110 |
| 35 | Unauthorized Parking on Public Grounds | \$35.00* | | 21113A CVC | Reso. 1993-110 |
| 36 | Stopping/Parking in Bicycle lane | \$35.00* | | 21211A CVC | Reso. 1993-110 |
| 37 | Parking within Intersection | \$48.00* | | 22500A CVC | Reso. 1993-110 |
| 38 | Parking in Crosswalk | \$48.00* | | 22500B CVC | Reso. 1993-110 |
| 39 | Parking adjacent to Safety Zone | \$48.00* | | 22500C CVC | Reso. 1993-110 |
| 40 | Parking within 15 feet of Fire Station Driveway | \$48.00* | | 22500D CVC | Reso. 1993-110 |
| 41 | Parking blocking a driveway | \$48.00* | | 22500E CVC | Reso. 1993-110 |
| 42 | Parking on a sidewalk | \$48.00* | | 22500F CVC | Reso. 1993-110 |
| 43 | Parking blocking excavation | \$48.00* | | 22500G CVC | Reso. 1993-110 |
| 44 | Double Parking | \$48.00* | | 22500H CVC | Reso. 1993-110 |
| 45 | Parking in a posted bus zone | \$263.00* | | 22500I CVC | Reso. 1993-110 |
| 46 | Parking on a bridge | \$48.00* | | 22500K CVC | Reso. 1993-110 |
| 47 | Parking blocking wheelchair access | \$338.00* | | 22500L CVC | Reso. 1993-110 |

[illegible]

Police

| | | | | | |
|----|--|-------------------|--|---------------|----------------|
| 48 | Parking in posted fire lane | \$80.00* | | 22500.1 CVC | Reso. 1993-110 |
| 49 | Parking more than 18" from the curb | \$48.00* | | 22502A CVC | Reso. 1993-110 |
| 50 | Posted no parking | \$35.00* | | 22505B CVC | |
| 51 | Parking in/Obstructing space designated for the disabled | \$338.00* | | 22507.8A CVC | Reso. 1993-110 |
| 52 | Obstructing/blocking disabled space | \$338.00* | | 22507.8B CVC | |
| 53 | Parking on blue crosshatch | \$338.00* | | 22507.8C CVC | |
| 54 | Obstructing disabled parking space | \$338.00* | | 22507.8C1 CVC | |
| 55 | Obstructing disabled parking space | \$338.00* | | 22507.8C2 CVC | |
| 56 | Parking within 15' of fire hydrant | \$35.00* | | 22514 CVC | Reso. 1993-110 |
| 57 | Unattended vehicle | \$35.00* | | 22515B CVC | Reso. 1993-110 |
| 58 | Locking person in vehicle | \$35.00* | | 22516 CVC | Reso. 1993-110 |
| 59 | Parking within 7.5 feet of railroad track | \$35.00* | | 22521 CVC | Reso. 1993-110 |
| 60 | Parking within 3' of a sidewalk access ramp | \$338.00* | | 22522 CVC | Reso. 1993-110 |
| 61 | Abandoned vehicle | \$275.00*/\$50.00 | | 22523 CVC | Reso. 1993-110 |

Towing and Storage Services Fees

| # | Description | Current Fee/Charge | Unit | Notes | Authority |
|----|--|--------------------|-----------------------------|-------|----------------|
| 1 | Base Towing Rate - Class A Tow Truck | \$130.00 | per hour, 1 hr minimum | | Reso. 2004-039 |
| 2 | Heavy Duty Towing Rate - Class B Tow Truck | \$165.00 | per hour, 1 hr minimum | | Reso. 2004-039 |
| 3 | Heavy Duty Towing Rate - Class C and D Tow Truck | \$250.00 | per hour | | Reso. 2004-039 |
| 4 | Related Service | \$350.00 | per hour for crane recovery | | Reso. 2004-039 |
| 5 | Lock Out (no towing required) | \$65.00 | | | Reso. 2004-039 |
| 6 | Lock Out (towing required) | No Charge | | | Reso. 2004-039 |
| 7 | Dolly | No Charge | | | Reso. 2004-039 |
| 8 | After Hours Release Fee | \$65.00 | | | Reso. 2004-039 |
| 9 | Storage | | | | |
| 9a | Automobiles | \$30.00 | per day, outside | | Reso. 2004-039 |
| 9b | Automobiles | \$35.00 | per day, inside | | Reso. 2004-039 |
| 9c | Motorcycles | \$15.00 | per day, outside | | Reso. 2004-039 |
| 9d | Motorcycles | \$20.00 | per day, inside | | Reso. 2004-039 |
| 9e | Trucks, 1 ton under 20 ft. | \$40.00 | per day | | Reso. 2004-039 |
| 9f | Trucks, over 20 ft. | \$50.00 | per day, per unit | | Reso. 2004-039 |

Miscellaneous

| # | Description | Current Fee/Charge | Unit | Notes | Authority |
|----|--------------------------------------|----------------------------|--------------------------|-------|----------------|
| 1 | All Reports - Black & White | \$0.25 | per copy | | Reso. 2008-047 |
| 2 | All Reports - Color | \$0.35 | per copy | | Reso. 2008-047 |
| 3 | Report Request Form - Black & White | \$0.25 | per copy | | Reso. 2008-047 |
| 4 | Report Request Form - Color | \$0.35 | per copy | | Reso. 2008-047 |
| 5 | Special Events Charge (4 hr minimum) | \$65.00 | per officer, per hour | | Reso. 2007-117 |
| 6 | Special Events Charge (4 hr minimum) | \$70.00 | per corporal, per hour | | Reso. 2007-117 |
| 7 | Special Events Charge (4 hr minimum) | \$80.00 | per sergeant, per hour | | Reso. 2007-117 |
| 8 | Special Events Charge (4 hr minimum) | New | per Lieutenant, per hour | | Reso. 2007-117 |
| 9 | Special Events Charge (4 hr minimum) | New | per Captain, per hour | | Reso. 2007-117 |
| 10 | DUI Investigation & Fine | \$110.00 | per vehicle | | Reso. 2007-117 |
| 11 | DUI Enforcement Charge | Same as special events chg | | | Reso. 2007-117 |

Police

| | | | |
|----|----|-------------------|-----|
| NA | NA | \$80.00* | \$0 |
| NA | NA | \$48.00* | \$0 |
| NA | NA | \$35.00* | \$0 |
| NA | NA | \$338.00* | \$0 |
| NA | NA | \$338.00* | \$0 |
| NA | NA | \$338.00* | \$0 |
| NA | NA | \$338.00* | \$0 |
| NA | NA | \$338.00* | \$0 |
| NA | NA | \$35.00* | \$0 |
| NA | NA | \$35.00* | \$0 |
| NA | NA | \$35.00* | \$0 |
| NA | NA | \$338.00* | \$0 |
| NA | NA | \$275.00*/\$50.00 | \$0 |

Towing and Storage Services Fees

| Full Cost | Subsidy % | Fee Δ |
|-----------|-----------|-----------|
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | NA |
| NA | NA | No Charge |
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | \$0 |
| NA | NA | \$0 |

Miscellaneous

| Full Cost | Subsidy % | Fee Δ |
|-----------|-----------|----------------------------|
| NA | NA | \$0.25 |
| NA | NA | \$0.35 |
| NA | NA | \$0.25 |
| NA | NA | \$0.35 |
| \$102.84 | 5% | \$97.50 |
| \$124.16 | 15% | \$105.00 |
| \$130.37 | 8% | \$120.00 |
| \$192.39 | 45% | \$105.00 |
| \$180.72 | 31% | \$125.00 |
| NA | NA | \$110.00 |
| NA | NA | Same as special events chg |

Police

| | | | | | | |
|----|----------------------------------|----------------------------|-----------------------------|---|----------------|--|
| 12 | DUI Recovery | New | | Allowed under California Government Code Sections 53155; cannot exceed \$12,000 | | |
| 13 | K-9 Unit Service Charge | Same as special events chg | | | Reso. 2007-117 | |
| 14 | Public Dance Fee | Same as special events chg | | | Reso. 2007-117 | |
| 15 | Traffic Control Fee | Same as special events chg | | | Reso. 2007-117 | |
| 16 | Vehicle Storage Release | \$77.00 | per vehicle | | Reso. 2007-117 | |
| 17 | Vehicle Storage Release - 30 day | New | per vehicle | | | |
| 18 | False Alarm Response | none | | 1st response | Reso. 2007-117 | |
| 19 | False Alarm Response | none | | 2nd response | Reso. 2007-117 | |
| 20 | False Alarm Response | \$72.00 | | 3rd response | Reso. 2007-117 | |
| 21 | False Alarm Response | \$144.00 | | 4th response | Reso. 2007-117 | |
| 22 | False Alarm Response | \$144.00 | | 5th + response | Reso. 2007-117 | |
| 23 | Clearance Letter Fee | \$25.00 | per letter | | Reso. 2007-117 | |
| 24 | Photo Sales Charges | \$10.00 | per print | | Reso. 2007-117 | |
| 25 | Bicycle Licenses | \$6.00 | per licence | | Reso. 2007-117 | |
| 26 | Fingerprint Fee | \$15.00 | + D.O.J. fees if applicable | | Reso. 2007-117 | |
| 27 | Tape Duplication Fee | \$30.00 | per tape | | Reso. 2007-117 | |
| 28 | Civil Court Case Charge | Actual Salary Involved | | | Reso. 2007-117 | |

| | | | |
|----------|-----|----------------------------|-------|
| Variable | NA | Actual Cost Up to \$12,000 | NA |
| NA | NA | Same as special events chg | NA |
| NA | NA | Same as special events chg | NA |
| NA | NA | Same as special events chg | NA |
| NA | NA | \$115.50 | \$39 |
| NA | NA | \$115.50 | NA |
| NA | NA | none | NA |
| NA | NA | none | NA |
| NA | NA | \$72.00 | NA |
| NA | NA | \$144.00 | NA |
| NA | NA | \$144.00 | NA |
| \$27.70 | 10% | \$25.00 | \$0 |
| \$10.00 | 0% | \$10.00 | \$0 |
| NA | 0% | \$5.00 | -\$1 |
| NA | NA | \$15.00 | \$0 |
| \$17.21 | 13% | \$15.00 | -\$15 |
| NA | NA | Actual Salary Involved | NA |

Fire Department

| Plan Review/Inspection | | | | | |
|------------------------|--|--------------------|-----------------------|-------|-----------|
| # | Description | Current Fee/Charge | Unit | Notes | Authority |
| 1 | Residential Plan Review/Inspection | \$134.00 | per hour (1 hr. min.) | | |
| 2 | Commercial/Industrial Plan Review/Inspection | \$134.00 | per hour (1 hr. min.) | | |
| 3 | Automatic Fire Extinguisher Plan Review/Inspection | \$134.00 | per hr./person | | |
| 4 | Fire Alarm Plan Review/Inspection | \$134.00 | per hr./person | | |
| 5 | Sprinkler System Plan Review/Inspection | \$134.00 | per hr./person | | |

| Fire Code Compliance Inspection | | | | | |
|---------------------------------|---|----------------------------|-----------------------------|-------------------|-----------|
| # | Description | Current Fee/Charge | Unit | Notes | Authority |
| 1 | Annual State Mandated Inspection | \$134.00 | per hr./person (1 hr. min.) | | |
| 2 | Operational Permit Annual Inspection | New | per hour (1 hr. min.) | | |
| 3 | New Business Fire Hazard Inspection | \$134.00 | per hr./person (1 hr. min.) | | |
| 4 | Engine Company Inspection | | | | |
| 5 | Inspection | no fee | | | |
| 6 | 1st Reinspection | no fee | | | |
| 7 | Subsequent reinspection | \$134.00 | per hr./person | | |
| 8 | Fire Suppression Cost Recovery | Actual Cost | | | |
| 9 | Fire Prevention Investigation | Covered by County Contract | | | |
| 10 | EMT Service, Non-resident | Covered by County Contract | | | |
| 11 | Care Facility serving 25 or fewer persons | \$50.00 | | Mandated by State | |
| 12 | Care Facility serving 26 or more persons | \$100.00 | | Mandated by State | |
| 13 | Hazardous Materials Record Location | | | | |
| 13.a | Category 1, Level 1a | \$268.00 | | | |
| 13.b | Category 1, Level 1b | \$335.00 | | | |
| 13.c | Category 2, Level 2a | \$268.00 | | | |
| 13.d | Category 2, Level 2b | \$335.00 | | | |
| 13.e | Category 3, Level 3a | \$402.00 | | | |
| 13.f | Category 3, Level 3b | \$469.00 | | | |
| 14 | Hazardous Materials Response | Actual Cost | | | |
| 15 | Non Compliance Fee | New | per hour (1 hr. min.) | | |
| 16 | Special Event fee | New | per hour (1 hr. min.) | | |
| 17 | Special Event - Inspection Fee | New | per hour (1 hr. min.) | | |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| \$233.02 | 14% | \$201.00 | \$67 |
| \$233.02 | 14% | \$201.00 | \$67 |
| \$233.02 | 14% | \$201.00 | \$67 |
| \$233.02 | 14% | \$201.00 | \$67 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|----------------------------|-------|
| \$233.02 | 14% | \$201.00 | \$67 |
| \$233.02 | 14% | \$201.00 | NA |
| \$233.02 | 14% | \$201.00 | \$67 |
| \$0.00 | 100% | \$0.00 | \$0 |
| \$0.00 | 100% | \$0.00 | \$0 |
| \$116.51 | 0% | \$116.00 | -\$18 |
| NA | NA | Actual Cost | NA |
| NA | NA | Covered by County Contract | NA |
| NA | NA | Covered by County Contract | NA |
| NA | NA | \$50.00 | \$0 |
| NA | NA | \$100.00 | \$0 |
| NA | NA | \$268.00 | \$0 |
| NA | NA | \$335.00 | \$0 |
| NA | NA | \$268.00 | \$0 |
| NA | NA | \$335.00 | \$0 |
| NA | NA | \$402.00 | \$0 |
| Variable | NA | Actual Cost | NA |
| \$116.51 | 0% | \$116.00 | NA |
| \$116.51 | 0% | \$116.00 | NA |
| \$116.51 | 0% | \$116.00 | NA |

Engineering

| Public Works Permit Fees | | | | | |
|--------------------------|---|--------------------|---------|---|-----------------------|
| # | Description | Current Fee/Charge | Unit | Notes | Resolution/ Ordinance |
| 1 | Issuance Fee | \$23.00 | | | Reso. 2006-114 |
| 2 | Curb & Gutter - <100 ft. | \$60.00 | | \$75 per every additional 100 feet | Reso. 2006-114 |
| 3 | Sidewalk - <400 sq. ft | \$60.00 | | \$15 for every additional 100 square feet | Reso. 2006-114 |
| 4 | Pavement - <1000 ft. | \$120.00 | | \$50 for each additional 1000 SF above first 1000SF | Reso. 2006-114 |
| 5 | Driveway approach - Residential | \$60.00 | | | Reso. 2006-114 |
| 6 | Driveway approach - Commercial | \$81.00 | | | Reso. 2006-114 |
| 7 | Wheelchair Ramp | \$60.00 | | | Reso. 2006-114 |
| 8 | Gross gutter/spandrel | \$103.00 | | | Reso. 2006-114 |
| 9 | Sewer main, storm drain, water main <50 ft. | \$82.00 | | | Reso. 2006-114 |
| 10 | Sewer main, storm drain, water main >50 ft. | \$188.00 | each 50 | \$45 for each additional 50 LF above first 50 LF | Reso. 2006-114 |
| 11 | Sewer lateral | \$60.00 | | | Reso. 2006-114 |
| 12 | Water service | \$60.00 | | | Reso. 2006-114 |
| 13 | Sewer manhole | \$81.00 | | | Reso. 2006-114 |
| 14 | Sewer Clean out | \$82.00 | | | Reso. 2006-114 |
| 15 | Water line Hot Tap | \$174.00 | | Includes the water main run in r/w | Reso. 2006-114 |
| 16 | Storm Drain Inlet | \$189.00 | | | Reso. 2006-114 |
| 17 | Storm Drain Connector pipe | \$145.00 | | | Reso. 2006-114 |
| 18 | Parkway drain | \$81.00 | | | Reso. 2006-114 |
| 19 | Fire Hydrant | \$270.00 | | | Reso. 2006-114 |
| 20 | Air Vac blow off | \$103.00 | | | Reso. 2006-114 |
| 21 | Street Tree | \$60.00 | | | Reso. 2006-114 |
| 22 | Street name & traffic sign | \$60.00 | | | Reso. 2006-114 |
| 23 | Dye Test | \$104.00 | | | Reso. 2006-114 |
| 24 | Penalty for work w/o permit | \$244.00 | | | Reso. 2006-114 |
| 25 | Overtime inspection | \$154.00 | | | Reso. 2006-114 |
| 26 | Re-Inspection Fee | 1.5 x time spent | | | Reso. 2006-114 |

| Excavation permit | | |
|-------------------|---|--------------------|
| # | Description | Current Fee/Charge |
| 1 | Individual project (parallel to street) | \$189.00 |
| 2 | Individual project (across the street) | \$188.00 |

| Preliminary Project Review | | |
|----------------------------|---------------------------------------|--------------------|
| # | Description | Current Fee/Charge |
| 1 | Specific Plan - preliminary | \$3,871.00 |
| 2 | Specific Plan amendment - preliminary | \$2,540.00 |
| 3 | E.I.R. - preliminary | \$2,862.00 |
| 4 | Drainage study | \$1,240.00 |
| 5 | WOMP Review Deposit | \$3,000.00 |
| 6 | Traffic study | \$2,504.00 |
| 7 | Tentative parcel map - preliminary | \$1,843.00 |
| 8 | Tentative tract map - preliminary | \$2,531.00 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|--------------------|-------|
| \$10.51 | 5% | \$10.00 | -\$13 |
| \$77.19 | 0% | \$77.00 | \$17 |
| \$77.19 | 0% | \$77.00 | \$17 |
| \$121.23 | 0% | \$121.00 | \$1 |
| \$77.19 | 0% | \$77.00 | \$17 |
| \$99.21 | 0% | \$99.00 | \$18 |
| \$77.19 | 0% | \$77.00 | \$17 |
| \$110.35 | 0% | \$110.00 | \$7 |
| \$138.04 | 0% | \$138.00 | \$56 |
| \$231.83 | 0% | \$231.00 | \$43 |
| \$74.13 | 0% | \$74.00 | \$14 |
| \$74.13 | 0% | \$74.00 | \$14 |
| \$96.15 | 0% | \$96.00 | \$15 |
| \$96.15 | 0% | \$96.00 | \$14 |
| \$162.21 | 0% | \$162.00 | -\$12 |
| \$187.29 | 0% | \$187.00 | -\$2 |
| \$143.25 | 0% | \$143.00 | -\$2 |
| \$99.21 | 0% | \$99.00 | \$18 |
| \$209.31 | 0% | \$209.00 | -\$61 |
| \$209.31 | 0% | \$209.00 | \$106 |
| \$77.19 | 0% | \$77.00 | \$17 |
| \$33.15 | 0% | \$33.00 | -\$27 |
| \$113.04 | 0% | \$113.00 | \$9 |
| NA | NA | x 2 the permit fee | NA |
| \$176.16 | 0% | \$176.00 | \$22 |
| NA | NA | 1.5 x time spent | NA |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|-------|
| \$187.29 | 0% | \$187.00 | -\$2 |
| \$187.29 | 0% | \$187.00 | -\$1 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|------------|-----------|---------------|---------|
| \$5,675.24 | 0% | \$5,675.00 | \$1,804 |
| \$2,341.45 | 0% | \$2,341.00 | -\$199 |
| \$2,101.35 | 0% | \$2,101.00 | -\$761 |
| \$2,098.60 | 11% | \$1,860.00 | \$620 |
| \$1,825.99 | 0% | \$1,825.00 | -\$175 |
| \$1,919.46 | 0% | \$1,919.00 | -\$585 |
| \$1,598.43 | 0% | \$1,598.00 | -\$245 |
| \$2,275.80 | 0% | \$2,275.00 | -\$256 |

Engineering

| | | | | | |
|----|---|---------------------------|--|---------|----------------|
| 9 | Tent map- (WH, RV)- preliminary | \$2,360.00 | | | Reso. 2006-114 |
| 10 | Tent Comm/Indus parcel >4 lots- preliminary | \$2,429.00 | | | Reso. 2006-114 |
| 11 | Site Plan | \$289.00 | | | Reso. 2006-114 |
| 12 | Plot Plan | \$289.00 | | | Reso. 2006-114 |
| 13 | Condominium - preliminary | \$1,023.00 | | | Reso. 2006-114 |
| 14 | Consultant service - preliminary | 184.00 + consultant's fee | | Deposit | Reso. 2006-114 |

| | | | | |
|------------|----|------------|----------------|--------|
| \$2,275.80 | 0% | \$2,275.00 | | -\$85 |
| \$2,053.12 | 0% | \$2,053.00 | | -\$376 |
| \$259.41 | 0% | \$259.00 | | -\$30 |
| \$259.41 | 0% | \$259.00 | | -\$30 |
| \$829.27 | 0% | \$829.00 | Deposit amount | -\$194 |
| NA | NA | variable | | NA |

Engineering

| Final Map Review | | | | |
|------------------|-----------------------------------|-----------------------------|-----------------------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | Final map - 0 - 50 lots | \$4,885.00 | | Reso. 2006-114 |
| 2 | Final map -51 or more lots | \$8,159.00+\$70.00 per lot | per add'l lot over 50 | Reso. 2006-114 |
| 3 | Third check up-final | \$914.00 | | Reso. 2006-114 |
| 4 | Certificate of Correction - final | \$836.00 | | Reso. 2006-114 |
| 5 | Amend Map-final | \$932.00 | | Reso. 2006-114 |
| 6 | Consultant service -final | \$183.00 + consultant's fee | Deposit | Reso. 2006-114 |

| Grading | | | | |
|---------|---|--------------------|---|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | Rough grading 1-5 sheets | \$1,734.00 | | Reso. 2006-114 |
| 2 | Rough grading 6-9 sheets | \$2,843.00 | | Reso. 2006-114 |
| 3 | Rough grading 10-20 sheets | \$4,691.00 | | Reso. 2006-114 |
| 4 | Rough grading per sheet above 20 sheets | New | | |
| 5 | Precise Grading 0-49 lots | \$1,249.00 | | Reso. 2006-114 |
| 6 | Precise Grading Per lot over 49 lots | New | | |
| 7 | Grading/Stockpile Permit 51-100 CY | \$45.00 | | |
| 8 | Grading/Stockpile Permit 101-1,000 CY | \$45.00 | Plus \$21 for every 100 cy or fraction thereof | |
| 9 | Grading/Stockpile Permit 1,001-10,000 CY | \$230.00 | Plus \$25 for every 1,000 cy or fraction thereof | |
| 10 | Grading/Stockpile Permit 10,001-100,000 CY | \$380.00 | Plus \$75 for every 10,000 cy or fraction thereof | |
| 11 | Grading/Stockpile Permit 100,001 or more CY | \$1,075.00 | Plus \$85 for every 10,000 cy or fraction thereof | |

| Inspections | | | | |
|-------------|--|--------------------------|------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | Inspections - Subdivision Developments | 4% of est. constr. costs | | Reso. 2006-114 |
| 2 | Industrial Waste Inspection | \$175.00 | | Reso. 2006-114 |
| 3 | NPDES Inspection | \$110.00 | | Reso. 2006-114 |

| Improvement Plan Review | | | | |
|-------------------------|-----------------------------------|--------------------|------------------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | P.C. Final Map - 1st Sheet | Variable | Per Sheet | |
| 2 | P.C. Final Map - Additional sheet | Variable | Each Add'l Sheet | |

| Miscellaneous Fees | | | | |
|--------------------|--|--------------------|------|-----------------------|
| # | Description | Current Fee/Charge | Unit | Resolution/ Ordinance |
| 1 | Flood Zone Development | \$705.00 | | Reso. 2006-114 |
| 2 | Encroachment permit | \$352.00 | | Reso. 2006-114 |
| 3 | Over sized/weight permit (Caltrans Rate) | \$16.00 | | Reso. 2006-114 |
| 4 | Reimbursement agreement | \$1,056.00 | | Reso. 2006-114 |
| 5 | Dedication Document | \$224.00 | | Reso. 2006-114 |
| 6 | Street Abandonment | \$435.00 | | Reso. 2006-114 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|------------|-----------|-------------------------|--------|
| \$4,946.02 | 1% | \$4,915.00 | \$30 |
| \$90.11 | 0% | \$90.00 | \$20 |
| \$667.78 | 0% | \$667.00 | -\$247 |
| \$717.53 | 0% | \$717.00 | -\$119 |
| \$794.86 | 0% | \$794.00 | -\$138 |
| NA | NA | Deposit amount variable | NA |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|------------|-----------|---------------|-------|
| \$1,820.57 | 0% | \$1,820.00 | \$86 |
| \$2,771.02 | 0% | \$2,771.00 | -\$72 |
| \$5,159.61 | 6% | \$4,830.00 | \$139 |
| \$335.72 | 9% | \$305.00 | NA |
| \$1,854.57 | 12% | \$1,635.00 | \$386 |
| \$37.85 | 21% | \$30.00 | NA |
| \$44.04 | 0% | \$44.00 | -\$1 |
| \$44.04 | 0% | \$44.00 | -\$1 |
| \$231.83 | 0% | \$231.00 | \$1 |
| \$391.78 | 0% | \$391.00 | \$11 |
| \$1,103.46 | 0% | \$1,103.00 | \$28 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|--------------------------|-------|
| NA | NA | 4% of est. constr. costs | NA |
| NA | NA | Consultant costs + 10% | NA |
| \$132.12 | 0% | \$132.00 | \$22 |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|------------|-----------|---------------|-------|
| \$1,565.61 | 1% | \$1,550.00 | NA |
| \$554.22 | 1% | \$550.00 | NA |

| Full Cost | Subsidy % | Suggested Fee | Fee Δ |
|-----------|-----------|---------------|--------|
| \$863.55 | 0% | \$863.00 | \$158 |
| \$160.07 | 0% | \$160.00 | -\$192 |
| \$10.51 | 5% | \$10.00 | -\$6 |
| \$678.93 | 0% | \$678.00 | -\$378 |
| \$300.02 | 0% | \$300.00 | \$76 |
| \$953.68 | 32% | \$652.00 | \$217 |

Engineering

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|----|--|------------------|--|--|-----------|----------------|------------|----|------------------|-------|
| 7 | Service Letter | \$63.00 | | | | Reso. 2006-114 | \$79.04 | 0% | \$79.00 | \$16 |
| 8 | Lot Line Adjustment | \$619.00 | | | | Reso. 2006-114 | \$600.03 | 0% | \$600.00 | -\$19 |
| 9 | Lot Merger | \$619.00 | | | | Reso. 2006-114 | \$600.03 | 0% | \$600.00 | -\$19 |
| 10 | Certificate of Compliance | \$653.00 | | | | Reso. 2006-114 | \$600.03 | 0% | \$600.00 | -\$53 |
| 11 | Plan Storage & GIS Maintenance Fee | \$12.00 | | | per sheet | Reso. 2006-114 | \$15.34 | 2% | \$15.00 | \$3 |
| 12 | 24" x 36" or Smaller Printout | \$12.00 | | | per sheet | Reso. 2006-114 | \$16.30 | 2% | \$16.00 | \$4 |
| 13 | 24" x 36" or Smaller Printout | \$12.00 | | | per sheet | Reso. 2006-114 | \$7.05 | 1% | \$7.00 | -\$5 |
| 14 | Appeals to City Council or Planning Commission | \$543.00 | | | | Reso. 2006-114 | \$580.42 | 0% | \$580.00 | \$37 |
| 15 | Landscape Maintenance District - Annexation | \$3,986.00 | | | | Reso. 2006-114 | NA | NA | \$3,986.00 | NA |
| 16 | Assessment/Mello Roos District Deposit | \$10,000 minimum | | | | Reso. 2006-114 | NA | NA | \$10,000 minimum | NA |
| 17 | Improvement Plan Review: 1-5 Sheets | New | | | | | \$892.26 | NA | \$835.00 | NA |
| 18 | Improvement Plan Review: 5-10 Sheets | New | | | | | \$2,613.39 | NA | \$2,500.00 | NA |
| 19 | Improvement Plan Review: 10-20 Sheets | New | | | | | \$4,118.23 | NA | \$3,900.00 | NA |
| 20 | Improvement Plan Review: 20+ Sheets | New | | | | | \$6,217.22 | NA | \$5,800.00 | NA |